General Subfund Revenue

Budget		2001	2002	2003	2004
Account	Budget Name	Actual	Revised	Adopted	Endorsed
411100	Property Tax	147,212,604	154,637,000	157,401,000	161,113,000
411100	Property Tax-EMS	15,871,290	18,551,000	19,015,000	19,395,000
413100	Retail Sales Tax	120,053,388	115,091,000	117,907,000	121,416,000
413600	Use Tax - Brokered Natural Gas	1,083,522	953,000	982,000	1,012,000
413700	Retail Sales Tax - Criminal Justice	11,233,272	10,769,000	11,032,000	11,361,000
416100	Business & Occupation Tax (90%)	112,596,867	112,135,000	109,382,000	113,878,000
416200	Admission Tax	6,710,859	5,198,000	6,311,000	6,501,000
416300	Street Use Franchise Fees	105,035	125,000	125,000	125,000
416430	Utilities Business Tax - Natural Gas (90%)	8,746,005	8,000,000	8,200,000	8,446,000
416450	Utilities Business Tax - Solid Waste (90%)	2,203,752	1,706,000	1,774,000	1,845,000
416460	Utilities Business Tax - Cable Television (90%)	7,465,316	7,848,000	8,319,000	8,735,000
416470	Utilities Business Tax - Telephone (90%)	32,225,542	32,483,000	35,164,000	34,159,000
416480	Utilities Business Tax - Steam (90%)	949,280	835,000	860,000	886,000
418200	Leasehold Excise Tax	3,488,612	3,400,000	3,502,000	3,607,000
418500	Gambling Tax	39,114	40,000	41,000	42,000
418550	Gambling Tax - Punchboards & Pulltabs	1,112,290	1,167,000	1,200,000	1,200,000
418600	Pleasure Boat Tax		360,000	180,000	180,000
	Total External Taxes	471,096,749	473,298,000	481,395,000	493,901,000
516410	Utilities Business Tax - City Light(90%)	26,428,198	30,662,000	30,388,000	30,951,000
516420	Utilities Business Tax - City Water (90%)	6,441,841	7,209,000	8,231,000	9,150,000
516440	Utilities Business Tax - Drainage/Waste Water (90%)	11,793,323	12,678,000	13,839,800	15,043,000
516450	Utilities Business Tax - City SWU (90%)	5,691,002	6,182,000	6,383,251	6,508,000
	Interfund Taxes	50,354,364	56,731,000	58,842,051	61,652,000
421600	Professional and Occupational Licenses (90%)	1,013,286	1,000,000	1,644,105	1,663,105
421790	Amusement Licenses (90%)	111,244	130,000	130,000	130,000
421790	Business License Fees (90%)	3,974,269	4,000,000	4,301,851	4,308,951
421920	Utility Permit Fees	124,372	100,000	100,000	100,000
422300	Animal Licenses (90%)	580,274	580,000	750,000	750,000
422450	Vehicle Overload Permits	365,453	375,000	375,000	375,000
422490	Street Use Permits	2,198,201	2,350,000	2,760,900	2,772,900
422920	Fire Permits	1,329,281	1,416,000	2,891,700	2,925,900
422940	Meter Hood Service	1,020,547	800,000	2,459,800	2,501,800
422990	Gun Permits and Other	60,118	34,000	36,000	36,000
122770	Total Licenses	10,777,045	10,785,000	15,449,356	15,563,656
	Total Electises	10,777,043	10,703,000	13,447,530	13,303,030
431010	Federal Grants - Other	2,655,115	0	0	0
433010	Federal Indirect Grants - Other	637,789	0	0	0
434010	State Grants - Other	76,556	0	0	0
	Federal and State Grants	3,369,460	0	0	0
435080	State General Allocation	3,102,778	3,189,346	0	0
	State Shared Revenues	3,102,778	3,189,346	0	0

General Subfund Revenue

Budget		2001	2002	2003	2004
Account	Budget Name	Actual	Revised	Adopted	Endorsed
436610	Criminal Justice Assistance (High Impact)	1,218,157	1,138,000	1,163,000	1,197,000
436621	Criminal Justice Assistance (Population)	919,267	914,000	937,000	965,000
436694	Liquor Excise Tax	1,908,657	1,898,000	1,931,000	1,966,000
436695	Liquor Board Profits	3,025,610	2,997,000	2,910,000	3,082,000
	State Entitlements/Impact Programs	7,071,690	6,947,000	6,941,000	7,210,000
437010	Interlocal Grant	210,327	0	0	0
437010	Interlocal Grant - Sound Transit	652,139	0	0	0
	Interlocal Grants/Entitlements	862,466	0	0	0
439090	Benaroya Hall - Concession Payment	609,736	609,736	609,736	609,736
439090	Other Contributions	17,637	65,000	0	0
439090	Other Contributions - SJI	665,264	665,000	0	0
	Grants from Private Sources	1,292,637	1,339,736	609,736	609,736
	Total Intergovernmental	15,699,030	11,476,082	7,550,736	7,819,736
441610	Copy Charges	141,295	125,614	125,614	125,614
441950	Legal Services	23,531	15,000	15,000	15,000
441960	Automated Fingerprint Information System (AFIS)	2,170,609	2,218,342	2,454,779	2,526,254
441960	Fire Special Events Services	268,465	500,000	601,000	616,000
441960	Personnel Services	219,404	447,061	266,000	266,000
441990	Hearing Examiner Fees	4,456	5,000	5,000	5,000
441990	Other Service Charges - General Government	29,386	257,629	227,629	227,629
441990	Vehicle Towing Revenues	375,773	375,000	375,000	375,000
442100	Law Enforcement Services	561,119	1,042,945	680,564	614,666
442100	Mariner Traffic Services	1,504,622	1,201,400	1,232,774	1,271,546
442100	WTO Reimbursement	3,418,958	0	0	0
442330	Adult Probation and Parole (90%)	175,135	175,000	175,000	175,000
442490	Professional Inspection Fees	14,545	15,000	15,000	15,000
442500	E-911 Reimbursements & Cellular Tax Revenue	504,084	542,000	542,000	542,000
443930	Animal Control Fees and Forfeits	230,606	230,000	262,500	262,500
447400	Special Events Recovery	289,335	299,000	299,000	299,000
	External Service Charges	9,931,323	7,448,991	7,276,860	7,336,209
455900	Court Fines & Forfeitures (90%)	15,307,194	14,567,500	19,775,750	20,082,750
457300	Municipal Court Cost Recoveries (90%)	483,071	444,000	444,000	444,000
457400	Confiscated Funds	572,391	0	0	0
	Total Fines and Forfeitures	16,362,656	15,011,500	20,219,750	20,526,750
461110	Interest on Investments	4,374,826	3,597,000	3,592,000	4,002,000
462300	Parking Meters	9,658,930	9,500,000	10,153,000	11,211,139
469990	Other Miscellaneous Revenue	1,688,759	766,533	835,619	862,086
.0,,,,	Total Miscellaneous Revenues	15,722,515	13,863,533	14,580,619	16,075,225
		,	,,	- 1,000,017	- 0,0 . 0,==0

General Subfund Revenue

Budget Account 485190	Budget Name Sales of Fixed Assets	2001 Actual 3,599	2002 Revised 2,600	2003 Adopted 3,000	2004 Endorsed 3,000
485200	Insurance Recoveries	123,801	76,000	72,000	72,000
105200	Other Financing Sources	127,400	78,600	75,000	75,000
541990	Interfund Revenue to Finance	0	18,073,000	15,571,000	16,012,000
541990	Interfund Revenue to Fleets & Facilities	0	944,000	0	0
541990	Interfund Revenue to O.S.E	0	292,000	0	0
541990	Interfund Revenue to Personnel	0	7,911,010	5,381,000	5,504,800
541990	Interfund Revenue-DMPAC	0	250,000	0	0
541990	Miscellaneous Interfund Revenue	5,830,547	6,868,000	10,036,000	10,224,000
	Interfund Charges	5,830,547	34,338,010	30,988,000	31,740,800
587001	Transfer from - Cable Television Franchise Subfund		387,837	0	0
587001	Transfer from - CRF-unrestricted subaccount		0	5,425,000	0
587001	Transfer from - Key Tower Operating Subfund		103,500	1,973,632	1,372,634
587001	Transfer from - Other General Subfunds	0	0	0	0
587001	Transfer from - Police Support Facility Subfund		72,600	0	0
587001	Transfer from - Revenue Stabilization Account		3,877,000	0	0
587005	Transfer from - Industrial Insurance Subfund		365,000	0	0
587102	Transfer from - Parks & Recreation Fund	0	0	0	0
587103	Transfer from - Transportation Operating Fund	15,120	357,000	0	0
587104	Transfer from - Seattle Public Library Fund	0	0	0	0
587107	Transfer from – Initiative 53 Planning Fund	0	0	150,000	0
587114	Transfer from - Seattle Center Operating Fund	0	0	0	0
587118	Transfer from - Emergency Subfund	593,257	0	0	0
587157	Transfer from - Construction & Land Use Fund	0	0	0	0
587162	Transfer from - Human Services Operating Fund	0	0	0	0
587164	Transfer from - REACH Trust Fund		190,000	0	0
587166	Transfer from - Housing Fund	0	0	0	0
587332	Transfer from - Municipal Civic Center Fund		1,352,220	0	500,000
587410	Transfer from - Light Fund		190,000	400,000	500,000
587430	Transfer from – Water Fund			66,667 66,667	75,000
587440 587450	Transfer from – Drainage and Wastewater Fund			· · · · · · · · · · · · · · · · · · ·	75,000
587450 587460	Transfer from – Solid Waste Fund	460,000	0	66,667	75,000
587503	Transfer from - Parking Garage Fund Transfer from - Finance Division Subfund	460,000	0 174,000	0	0
587503	Transfer from - Fleets & Facilities	-29,167	174,000	0	0
587503	Transfer from - Fleets & Facilities Fund	-29,107	117,613	0	0
587503	Transfer from - Personnel Sevices Div. Subfund		0	0	0
587504	Transfer from - Information Services Fund	0	0	0	0
587900	Transfer from - Dearborn Trust Fund	15,000	15,000	15,000	15,000
587900	Transfer from - Miscellaneous City Funds	150,000	0	0	0
587900	Transfer from - Police Pension Fund	2,150,000	1,200,000	0	0
587900	Transfer from – Seattle Center Operating Fund	2,130,000	0	1,585,000	1,585,000
307700	Operating Transfers	3,354,210	8,401,770	9,748,633	3,697,634
	TOTAL GENERAL SUBFUND	599,255,840	631,432,486	646,126,005	658,388,010

⁽¹⁾ Under the City Charter, 10% of certain revenues is deposited into the Parks Fund. These are noted by the 90% figures above. This requirement also applies to certain license revenues.

In addition to the regular operating budget, the City uses bonds and property tax levies to fund a variety of special capital improvement projects. The City's budget must include funds to pay interest due on outstanding bonds and to pay the principal amount of bonds at maturity. There are three types of debt that the City has issued to finance its capital improvement programs.

Unlimited Tax General Obligation Bonds

The City may issue Unlimited Tax General Obligation Bonds (UTGO) for capital purposes if a proposition authorizing their issuance is approved by 60% of the voters in an election in which the number of voters exceeds 40% of the voters in the most recent general election. Payment of principal and interest is backed by the "full faith and credit" of the City. This means that the City commits itself to include in its property tax levy an amount that is sufficient to pay principal and interest on the bonds. Property taxes levied to pay debt service on UTGO bonds are not subject to the statutory limits in State law on the taxing authority of local governments. This is the sense in which UTGO bonds are "unlimited." However, State law does limit the amount of UTGO bonds that can be outstanding at any time to 7.5% of assessed valuation: 2.5% for open space and park facilities, 2.5% for utility purposes, and 2.5% for general purposes. As of December 31, 2001, there were \$162 million in UTGO bonds outstanding; much of which (\$95 million) had been issued specifically for libraries as part of Libraries for All. An additional \$95 million was issued in September 2002 to complete the Libraries for All funding plan. Outstanding UTGO bonds for open space and parks totaled \$3 million, and \$30 million had been issued for utility purposes.

Limited Tax General Obligation Bonds

The City Council may authorize the issuance of Limited Tax General Obligation Bonds (LTGO), also known as councilmanic bonds, in an amount up to 1.5% of assessed valuation without a vote of the people. The City pledges its full faith and credit to the payment of principal and interest on LTGO bonds, but this pledge must be fulfilled within the statutory limitation on the City's taxing authority. Thus, these are "limited" general obligation bonds. The combination of UTGO bonds issued for general purposes and LTGO bonds cannot exceed 2.5% of assessed valuation. If LTGO bonds are issued up to the 1.5% ceiling, then UTGO bonds for general purposes are limited to 1.0% of assessed value.

Revenue Bonds

Revenue bonds are used to provide financing for the capital programs of City Light and the three utilities (water, drainage and wastewater, and solid waste) that are grouped together in Seattle Public Utilities. The City does not pledge its full faith and credit to the payment of debt service on revenue bonds. Payment of principal and interest on the bonds issued by each utility is derived solely from the revenues generated by the issuing utility. No tax revenues are used to pay debt service. When revenue bonds are sold, the City commits itself to set fees and charges for the issuing utility that will be sufficient to pay all costs of operations and maintenance, and all payments of principal and interest on the bonds. The amount of revenue bonds is not subject to statutory limits; however, there are practical limitations in that it may not be possible to sell revenue bonds if the amount of bonds outstanding grows to the point that the financial community questions the ability of the issuing utility to make timely payments of principal and interest on the bonds.

Forms of Debt Authorized by State Law

Table 1 below summarizes the conditions and limitations that apply to the three types of debt issued by the City.

Table 1

Form of Debt	Voter Approval Required	Source of Repayment	Statutory Limitation	Current Limit*	Outstanding 12-31-01
Unlimited Tax General Obligation Bonds (UTGO)					
Parks & Open Space	Yes	Property Tax	2.5% of AV	\$1,888 million	\$ 3 million
Utilities	Yes	Property Tax	2.5% of AV	\$1,888 million	\$ 30 million
General Purposes	Yes	Property Tax	1.0 % of AV**	\$ 755 million	\$ 130 million
Limited Tax Obligation Bonds (LTGO)	No	Taxes and Other Revenues	1.5% of AV**	\$1,133 million	\$ 727 million
Utility Revenue	No	Utility Revenues	None	None	\$2,487 million

^{*} Assumes the latest certified assessed value of \$75.5 billion, issued on February 12, 2002, for taxes payable in 2002.

City Debt Management Policies

The use of debt financing by the City is subject not only to State law, but also to the debt management policies adopted by the Mayor and City Council. According to these policies, a capital project should be financed with bond proceeds only under the following circumstances:

- in emergencies,
- when the project being financed will produce revenues that can be used to pay debt service on the bonds, or
- when the use of debt will result in a more equitable sharing of the costs of the project between current and future beneficiaries of the project.

It is the last of these circumstances that most often justifies the use of debt financing. Paying for long-lived assets, such as libraries or parks, from current tax revenues would place a large burden on current taxpayers, while allowing future beneficiaries to escape the burden of payment. The use of debt effectively spreads the cost of acquiring or constructing capital assets over the life of the bonds.

The City's debt management policies require that 12% of the City's LTGO total issuance capacity should be reserved for emergencies. They also state that net debt service on LTGO bonds (defined as total debt service, minus debt service paid from project revenues) should not exceed 9% of the General Fund budget, and should remain below 7% under most circumstances. Debt service has generally remained far below this ceiling.

Bond Ratings

The City has earned very high ratings on its bonds as a result of a strong economy and prudent financial practices. The City's UTGO debt is rated Aaa by Moody's Investors Service, AAA by Fitch Ratings, and AAA by Standard & Poor's (S&P), which are the highest possible levels. The City's LTGO debt is rated AAA by S&P, AA+ by Fitch and Aa1 by Moody's.

^{**} The sum of UTGO and LTGO debt for general purposes must be less than 2.5% of assessed valuation.

The City's utilities have very high ratings for revenue debt, reflecting sound finances and good management. Moody's rates water and drainage and wastewater debt at the Aa2 level, City Light Aa3, and solid waste A1. S&P rates water at AA and drainage and wastewater at AA-, City Light at A+ and solid waste at A+. Ratings for City Light reflect downgrades from Moody's previous rating of Aa2 and S&P's previous rating of AA.

Projects To Be Funded from Bond Issues in 2003

2003 Bond Issue	Anticipated Issuance Amount (including of issuance costs)
Roof/Structural Replacement and Repair	6,750,620
Joint Training Facility	2,369,000
Earthquake Repair - Park 90/5	13,081,000
Marion Oliver McCaw Hall (long)	9,270,000
Marion Oliver McCaw Hall (short)	18,540,000
SR 519 (Formerly Kingdome Access)	2,948,890
Alaskan Way Viaduct/Seawall Study & Mercer Corridor Project	5,768,000
Civic Center Master Plan (NW Corner of City Hall)	2,060,000
Refunding of 1994 bonds	4,264,200
Grand Total	\$65,051,710

	Year	Original	Revised	Adopted	Endorsed		
General Obligation Bonds and Debt Service Requirements (In 1,000's)	Issued/ Series	Bond Issuance	2002 Debt Service	2003 Debt Service	2004 Debt Service		
Limited Tax (Non-voted) General Obligation Bonds (1)	Series	Issuarce	Debt Service	Debt Service	Debt Service		
Historic Buildings Refunding	1992-B	\$ 33,435	\$ 1,154	\$ -	s -		
Westlake Refunding	1993-A	6,635	857	-	-		
Fire Apparatus	1993-B	785	79	81	82		
Seattle Center Coliseum	1994-A	73,400	7,553	3,640	3,637		
Community Center/Fire/Police	1994-B	15,850	127	127	131		
Various Purpose-West Precinct, 9th & Lenora Refunding, Human Resource							
Information System & Equipment, Fire Trucks, Refundings of COPs91	1995-A	28,670	2,878	1,837	1,836		
Various Purpose-Concert Hall, Key Tower, Police Support Facility	1996-A	97,740	5,559	5,559	6,933		
Various Purpose- Key Tower, Police Support Facility	1996-B	16,790	3,446	3,459	2,428		
Various Purpose- Key Tower, Police Support Facility (2)	1996-C 1996-D	40,520	2,122	800	800		
Various Purpose- Key Tower, Police Support Facility (2) Various Purpose-Street Utility Refunds, Public Access Channel, Fiber Optic	1996-D 1996-E	17,000 14,685	723 186	2,000 188	2,000		
Various Purpose-Sard Point, Convention Center, Transportation	1990-E 1997-A	26,670	2,592	2,593	2,593		
Financial Management Information System-SFMS Redevelopment	1997-B	7,725	1,290	1,292	1,290		
Various Refunding-W.Seattle Bridge, Capital Facilities, Public Safety Facilities	1///-15	7,723	1,270	1,272	1,270		
Freeway Parking Garage, Historic Buildings (unrefunded), Fire Apparatus,							
Seismic Studies, Garage Improvement	1998-B	43,710	5,003	4,750	4,435		
Financial Management Information System-Summit	1998-C	6,210	1,184	1,187	1,187		
Deferred Interest Downtown Parking Garage	1998-E	13,042	340	445	1,290		
Downtown Parking Garage	1998-F	60,805	3,144	3,144	3,144		
Various Purpose - Civic Center, Galer St, Police Precinct, Public Safety IT	1999-B	85,500	8,308	8,304	8,301		
Various Purpose							
- Justice Center	2001	39,960	2,622	2,665	2,668		
- City Hall	2001	39,965	2,616	2,660	2,668		
- Civic Center Plan - Park 90/5	2001	4,970 2,395	417	401	399		
- Civic Center Plan - Key Tower - Southwest Precinct	2001 2001	2,395 8,570	236 715	232 690	232 689		
- Law, Safety and Justice Information Technology Projects	2001	3,315	568	564	566		
- Ballard Neighborhood Center	2001	4,950	411	400	398		
- South Lake Union Transportation Improvements	2001	4,465	4,621	-	-		
- Miscellaneous Information Technology	2001	5,285	911	903	900		
- Police Training Facility	2001	2,905	244	236	237		
- Training Facilities	2001	6,140	515	497	494		
- Temporary Financing, Benaroya Hall	2001	805	36	36	841		
- Sound Amplification, Benaroya Hall	2001	765	101	98	96		
- Interbay Golf Facilities	2001	5,270	441	425	423		
Various Purpose	2002	20.525	1 700	2.721	2.721		
- Refunding of Historic Buildings Refunding, 1992 B - Justice Center	2002 2002	29,525 20,630	1,708 519	2,721 1,359	2,721 1,359		
- City Hall	2002	20,630	519	1,359	1,359		
- Open Space, Arctic Retrofit	2002	5,005	123	400	401		
- Key Tower	2002	4,870	117	465	468		
- Key Tower - SPU	2002	3,855	87	660	660		
- McCaw Hall	2002	8,765	211	843	840		
- McCaw Hall - Bridge Loan	2002	4,360	109	218	218		
- Public Safety IT	2002	4,335	98	741	740		
- South West Precinct	2002	2,715	67	218			
- West Seattle Swing Bridge	2002	2,020	47	260			
- Univ. Way (long)	2002	2,000	47		259		
- Univ. Way (short)	2002	2,840	71	142	142		
- Seattle Center Kitchen	2002	725	17	94	92		
- Parks (long)	2002	8,980	220 106	720	722 213		
- Parks (short) Various Purpose - various capital projects	2002 2002-B	4,255 27,495	106	213 1,731	1,658		
- Monorail temporary financing	2002-B	20,000		563	520		
- Refunding of 1994 bonds	2002-B	14,000	_	897	851		
- Refunding of 1994 bonds	2002-B	3,795	_	817	805		
Various Purpose - Roof/Structural Replacement and Repair	2003	6,751	_	169	875		
- Joint Training Facility	2003	2,369	_	59	190		
- Earthquake Repair - Park 90/5	2003	13,081	-	262	523		
- Marion Oliver McCaw Hall (long)	2003	9,270	-	232	822		
- Marion Oliver McCaw Hall (short)	2003	18,540	-	371	742		
- SR 519 (Formerly Kingdome Access)	2003	2,949	-	74	237		
- Alaskan Way Viaduct/Seawall Study & Mercer Corridor Project	2003	5,768	-	121	207		
- Civic Center Master Plan (NW Corner City Hall)	2003	2,060	-	50	165		
- Refunding of 1994 bonds	2003	4,260	-	89	153		
Subtotal			\$ 65,065	\$ 65,320	\$ 69,121		

⁽¹⁾ Limited tax general obligation bonds are non-voted "councilmanic bonds," whose debt service is paid from City general operating revenues. (2) Variable rate debt - Interest rate is average life-to-date actual rate through December 31, 2001.

General Obligation Bonds and Debt Service Requirements (In 1,000's)	Year Issued/ Series	Original Bond Issuance	Revised 2002 Debt Service	Adopted 2003 Debt Service	Endorsed 2004 Debt Service
Unlimited Tax (Voted) General Obligation Bonds (1)					
Fire Station/Shops	1968-A	\$ 10,000	\$ 469	\$ 467	\$ 469
Refunding (1986-A UTGO)	1993-A	43,420	4,902	-	-
Various Refunding-Sewer Improvement, Series 4; 1973-A UTGO Various					
Refunding, Neighborhood Improvement, Series 2, Sewer Improvement,					
Series 5, Neighborhood Improvement Series 3, Police/Seattle Center	1998-A	53,865	6,588	6,604	4,810
Library Facilities	1999-A	100,000	8,702	8,680	8,661
Library Facilities	2002	94,800	-	7,837	7,568
Refunding of 1993 bonds	2002	22,710	-	4,832	4,875
Subtota			\$ 20,661	\$ 28,420	\$ 26,383
Total General Obligation Bonds			\$ 85,726	\$ 93,740	\$ 95,504

⁽¹⁾ Unlimited general obligation bonds must be approved by the voters. Debt service is paid from a voter-approved excess property tax levy.

	Year/		Revised		Adopted		ndorsed
	Series		2002		2003		2004
Limited Tax General Obligation Bonds: Allocation of Debt Service in Budget (1)	1						
General Fund - Finance General	1992B	\$	150	\$		6	
Historic Building Refunding Westlake Refunding	1992B 1993A	2	152 857	2	-	\$	-
Various Purpose - West Precinct	1995A	1	1,373		1,371	ı	1,373
- HRIS Equipment	1995A	1	47		1,371	ı	1,373
- Ninth & Lenora Refunding	1995A	1	333		334	ı	332
Various Purpose - Concert Hall	1996AB	1	2,041		1,633	ı	2,034
Various Purpose - Police Support Facility (Park 90/5)	1996C	1	218		-	ı	-
Various Purpose - Sand Point Project	1997A	1	771		772	ı	772
- Convention Center	1997A	1	605		605	ı	605
- Transportation	1997A	1	1,216		1,216	ı	1,216
Financial Management Information System (Redevelopment)	1997B	1	728		730	ı	728
Various Refunding - West Seattle Bridge - Historic Buildings	1998B	1	924		919	ı	908
- Public Safety Equipment	1998B 1998B	1	40 97		105 95	ı	105 39
- Fubic Safety Equipment - Seismic Studies Fire/DH	1998B	1	41		101	ı	101
- Seismic Studies Muni Garage	1998B	1	-		9	ı	101
Financial Management Information System (Summit)	1998C	1	668		670	ı	670
Various Purpose - Galer St., S Prcts, PS InfoTech	1999B	1	7,808		4,953	ı	4,272
Various Purpose - Justice Center	2001	1	510		2,665	ı	2,668
- City Hall	2001	1	505		2,130	ı	2,138
- Civic Center Plan - Park 90/5	2001	1	403		_	ı	_
- Civic Center Plan - Key Tower	2001	1	230		-	ı	-
- Southwest Precinct	2001	1	692		690	ı	689
- Law, Safety and Justice Information Technology Projects	2001	1	560		564	ı	566
- Ballard Neighborhood Center	2001	1	397		400	ı	398
- Training Facilities	2001	1	400		423	ı	420
Various Purpose - Refunding of 1992B bonds	2002	1	111		731	ı	1,530
- Justice Center	2002	1	-		1,359	ı	1,359
- City Hall	2002	1	-		1,091	ı	1,090
- Open Space, Arctic Retrofit	2002	1	99		348	ı	349
- Key Tower - McCaw Hall	2002 2002	1	177		843	ı	940
- McCaw Hall - Public Safety IT	2002	1	82		741	ı	840 740
- South West Precinct	2002	1	56		218	ı	221
- West Seattle Swing Bridge	2002	1	40		260	ı	260
- Univ. Way (long)	2002	1	39		259	ı	259
- Univ. Way (short)	2002	1	60		142	ı	142
Various Purpose - Various capital projects	2002B	1	-		1,731	ı	1,658
- Refunding of 1993 bonds	2002B	il	-		817	ı	805
Various Purpose - Alaskan Way Viaduct/Seawall Study & Mercer Corridor Project	2003	1	-		121	ı	207
- Joint Training Facility	2003	1	-		-	ı	161
Subtotal - General Fund Finance General		\$	22,280	\$	29,046	\$	29,665
Bond Interest and Redemption Fund		11.				1	
- Sound Amplification, Benaroya Hall (from B.H.M.C.)	2001	\$	99	\$	98	\$	96
- Accrued Interest, 2001 Bonds	2001	1	352		-	ı	-
- Accrued Interest, 2002 Bonds	2002	1	490		5.62	ı	520
- Monorail (from new authority) Subtotal - Bond Interest and Redemption Fund	2002B	\$	941	\$	563 661	\$	520 616
Development Rights Fund			741	Ф	001	J	010
Various Purpose - Temporary Financing, Benaroya Hall (from B.H.M.C.)	2001	\$	34	\$	36	\$	841
Construction & Land Use Fund		Ť		-		Ť	
Various Purpose	1996AB	\$	-	\$	668	\$	787
SFMS Redevelopment	1997B	1	13		13	ı	13
SUMMIT	1998C	1	12		12	ı	12
City Hall	2001	il	-		67	ı	67
Key Tower	2001	1	-		84	ı	75
Refunding of 1992 Historic Building Bonds	2002	1	-		22	ı	43
City Hall	2002	il	-		33	ı	34
Open Space/Arctict	2002	11	-	I	167	ı	152
Key Tower	2002	o o	25	a c	167	6	152
Subtotal - Construction & Land Use Fund Cumulative Reserve Subfund REET I	11	\$	25	\$	1,073	\$	1,190
		41		\$	3,013	\$	3,004
	1998R	\$	3 024			Ψ.	2,004
Various Refunding - Capital Facilities 1992	1998B 2003	\$	3,024	Ψ	-,	1	
Various Refunding - Capital Facilities 1992 Roof/Structural Replacement and Repair - From Seattle Center Appropriation	1998B 2003		-	\$	-	s	875
Various Refunding - Capital Facilities 1992		\$ \$	3,024 3,024		3,013	\$	
Various Refunding - Capital Facilities 1992 Roof/Structural Replacement and Repair - From Seattle Center Appropriation Subtotal - Cumulative Reserve Subfund REET I			-		-	\$	875
Various Refunding - Capital Facilities 1992 Roof/Structural Replacement and Repair - From Seattle Center Appropriation Subtotal - Cumulative Reserve Subfund REET I Cumulative Reserve Subfund - South Lake Union (from Ord. 120415)	2003	\$	3,024	\$	-		875

	Year/ Series			I		E	ndorsed 2004
Limited Tax General Obligation Bonds: Allocation of Debt Service in Budget (1) (cont)	Berres	<u> </u>	2002		2003		2004
Drainage & Wastewater Fund							
Key Tower	1996AB	\$	-	\$	631	\$	1,086
SFMS Redevelopment	1997B		164		163		163
SUMMIT	1998C		150		151		151
City Hall	2001 2001		-		65		65 5
Key Tower Training Facilities	2001				4 26		26
Refunding of 1992 Historic Building Refunding Bonds	2001		_		220		285
City Hall	2002		-		33		33
Open Space/Arctic	2002		-		6		6
Key Tower	2002		-		8		9
Key Tower TI	2002		37		231		231
Joint Training Facility	2003	_	-	_	-	_	10
Subtotal - Drainage & Wastewater Fund Employee Retirement Fund		\$	351	\$	1,538	\$	2,070
Key Tower	1996AB	\$		\$	4	\$	8
SFMS Redevelopment	1990AB 1997B	Φ	1	Ф	1	Φ	1
SUMMIT	1998C		1		1		1
City Hall	2001		-		1		1
Key Tower	2001		-		1		1
Refunding of 1992 Historic Building Refunding bonds	2002		-		3		5
City Hall	2002		-		1		1
Open Space/Arctic Retrofit	2002		-		-		-
Key Tower	2002	an an	-	er.	12	•	1
Subtotal - Employee Retirement Fund Finance Department		\$	2	\$	13	\$	19
Various Purpose - Human Resources Information System	1995A		993		_		_
Fleets and Facilities Fund							
Historic Buildings Refunding (Building 1988B)	1992B	\$	250	\$	-	\$	-
Fire Apparatus	1993B		79		81		82
Community Center/Fire/Police - Fire Equipment	1994B		127		127		131
Various Purpose - Fire Trucks Various Refunding - Freeway Parking Garage 1972	1995A 1998B		132 231		132		131
- Historic Buildings 1988B	1998B		66		_		_
- Public Safety/Equipment 1991	1998B		313		311		70
- Seismic Studies (Fire Station/Dexter Horton)	1998B		67		-		-
Various Purpose-Civic Ctr, Galer St., S Prets, P S InfoTech - Civic Center	1999B		500		500		500
Refunding of 1992B bonds	2002		369		-		-
Subtotal - Fleets and Facilities Fund		\$	2,134	\$	1,151	\$	914
Information Technology Fund	1006E	e	106	¢.	100	e.	
- Fiber Optic Cable Various - Miscellaneous Information Technology	1996E 2001	\$	186 898	\$	188 903	\$	900
Subtotal - Information Technology Fund	2001	\$	1,084	\$	1,091	\$	900
Interest Earnings on Bond Proceeds from New Issues		Ψ	1,001	Ψ	1,071	Ψ	700
Various Purpose - South Lake Union Trans. Improvements (from Bond Fund)	2001	\$	31	\$	-	\$	-
- Training Facilities	2001		98		-		-
- Justice Center	2002		436		-		-
- City Hall	2002		436		-		-
- Open Space, Arctic Retrofit	2002		103		1.60		-
Various Purpose - Roof/Structural Replacement and Repair	2003	l	-		169 59	1	-
- Joint Training Facility - Earthquake Repair - Park 90/5	2003 2003	1	-		262	1	-
- SR 519 (Formerly Kingdome Access)	2003		_		74		-
Subtotal Interest Earnings on Bond Proceeds in Capital Project Funds	2003	\$	1,104	\$	564	\$	_
Key Tower Operating Fund		*	-,	_		Ť	
Various Purpose - Key Tower	1996AB	\$	6,129	\$	5,126	\$	4,190
Various Purpose - Key Tower	1996C		1,632		171		125
Various Purpose - Key Tower	1996D		723		2,000		2,000
Various Purpose - Civic Ctr	1999B		-		2,851		3,529
Various Purpose - Civic Center Plan - Key Tower	2001		-		60		65
Various Purpose - Key Tower Subtotal - Key Tower Operating Fund	2002	\$	8,484	e	120 10,328	\$	133
Municipal Civic Center Fund		Ф	0,484	Þ	10,328	Þ	10,042
Refunding (Building 1988B-Dexter Horton)	1992B	\$	752	\$	_	\$	_ [
Various Refunding (Building 1988B-Dexter Horton leftover fr 1992 Refunding)	1998B	"	200	–	197		198
Various Purpose - Justice Center	2001	l	2,000				-
- City Hall	2001	l	2,000		-	1	-
Refunding of 1992B bonds	2002	1	1,114		1,213	1	106
Earthquake Repair - Park 90/5	2003	l	-		-		523
Civic Center Master Plan (NW Corner City Hall)	2003		-	a.	50	•	165
Subtotal - Municipal Civic Center Fund		\$	6,066	2	1,460	\$	992

	Year/ Series		evised 2002		dopted 2003		dorsed 2004	
Limited Tax General Obligation Bonds: Allocation of Debt Service in Budget (1) (cont)	Series		2002		2003	2004		
Parks and Recreation Fund								
Various Purpose - Interbay Golf Facilities	2001	\$	427	\$	425	\$	423	
Parks (long) Parks (short)	2002		185		720		722	
Parks (snort) Subtotal - Parks and Recreation Fund	2002	\$	89 701	\$	213 1,358	\$	213 1,358	
Police Support Facility Subfund			,,,,	Ψ.	1,000	-	1,000	
Various Purpose - Police Support Facility (Park 90/5)	1996AB	\$	835	\$	343	\$	447	
Various Purpose - Police Support Facility (Park 90/5)	1996C		272		629		675	
Various Purpose - Civic Center Plan - Park 90/5 Subtotal - Police Support Facility Subfund	2001	\$	1,107	\$	401 1,373	e e	399 1,521	
Seattle Center Fund		•	1,107	Þ	1,3/3	\$	1,321	
Coliseum	1994A	\$	7,553	\$	3,640	\$	3,637	
Various Purpose - McCaw Hall - Bridge Loan	2002		91		218		218	
Seattle Center Kitchen	2002		14		94		92	
Refunding of 1994 Bonds	2002B		-		897		851	
Marion Oliver McCaw Hall (long) Marion Oliver McCaw Hall (short)	2003 2003		-		232 371		822 742	
Refunding of 1994 Bonds 2	2003		_		89		153	
Subtotal - Seattle Center Fund	2003	\$	7,658	\$	5,541	\$	6,515	
Seattle City Light								
Key Tower	1996AB	\$	-	\$	123	\$	178	
City Hall	2001		-		176		175	
Key Tower Refunding of 1992 Historic Building Refunding Bonds	2001 2002		-		15 81		17 144	
City Hall	2002		_		88		88	
Open Space/Arctic	2002		-		17		17	
Key Tower	2002		-		31		34	
Subtotal - Seattle City Light		\$	-	\$	531	\$	653	
Seattle Police Department - Departmental General Fund	2001	\$	126	e.	226	•	227	
Various Purpose - Police Training Facility Solid Waste Fund	2001	2	236	\$	236	\$	237	
SFMS Redevelopment	1997B	\$	164	\$	164	\$	164	
SUMMIT	1998C		150		150	_	150	
City Hall	2001		-		37		37	
Key Tower	2001		-		2		3	
Training Facilities Refunding of 1992 Historic Building Refunding Bonds	2001 2002		-		15 126		15 163	
City Hall	2002		-		19		19	
Open Space/Arctic	2002		_		4		4	
Key Tower	2002		-		5		5	
Key Tower TI	2002		37		132		132	
Joint Training Facility	2003	s	251	\$	- (51	•	6	
Subtotal - Solid Waste Fund Transportation Fund		•	351	•	654	\$	698	
Various Purpose	1996AB	\$	_	\$	490	\$	631	
SFMS Redevelopment	1997B		221		221		221	
SUMMIT	1998C		203		203		203	
City Hall	2001		-		101		102	
Key Tower Refunding of 1992 Historic Building Bonds	2001 2002		-		61 42		60 78	
City Hall	2002		-		51		51	
Open Space/Arctic Retrofit	2002		-		10		10	
Key Tower	2002		-		123		122	
SR 519 (Formerly Kingdome Access)	2003			_			237	
Subtotal - Transportation Fund Water Fund		\$	424	\$	1,302	\$	1,715	
City Hall	2001	\$	_	\$	83	s	83	
Key Tower	2001	Ψ	-	Ψ	5	Ψ	6	
Training Facilities	2001	1	-		33		33	
Refunding of 1992 Historic Building Refunding Bonds	2002		-		283		367	
City Hall	2002		-		43		43	
Open Space/Arctic	2002		-		8		8	
Key Tower Key Tower TI	2002 2002		-		10 297		12 297	
Training Campus	2002		-		49 <i>1</i>		13	
	2002	1	<u></u>	i	7(2	l		
Subtotal - Water Fund			U		762		862	

	Year/ Series	F	Revised 2002	Adopted 2003		ndorsed 2004
Unlimited Tax General Obligation Bonds: Allocation of Debt Service in Budget						
REAL AND PERSONAL PROPERTY TAX - EXCESS LEVY						
UTGO Bond Interest and Redemption Subfund						
Fire Station/Shops, Series 1						
Refunding (1986-A UTGO)	1968A	\$	469	\$ 467	\$	469
Various Refunding-Sewer Improvement, Series 4; 1973-A	1993A		4,902	-		-
UTGO Various Refunding, Neighborhood Improvement,						
Series 2; Sewer Improvement, Series 5, Neighborhood						
Improvement Series 3, Police Precinct/Seattle Center						
Library Facilities	1998A		6,588	6,604		4,810
Library Facilities	1999A		8,702	8,680		8,661
Refunding of 1993 Bonds	2002		-	7,837		7,568
Refunding of 1993 Bonds	2002		-	4,832		4,875
Total Resources - UTGO Debt Service		\$	20,661	\$ 28,420	\$	26,383
Total Resources - All GO Debt Service		\$	85,726	\$ 93,740	\$	95,504

For the unlimited tax general obligation debt service payable in 2003, these tables constitute the annual debt service appropriations.

For limited tax general obligation debt, these tables are provided for information only.

This information about limited tax general obligation debt reflects expenditure authority in departmental budgets.

Capital Improvement Program

Appropriations for the Capital Improvement Program appear in department budget sections. The following pages provide information about program and project appropriations and other spending by fund source. Details about individual projects and programs can be found in the 2003-2008 Capital Improvement Program document.

Capital Improvement Program by Fund Source

2000	Parks	Levv	Fund
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2000 Parks Levy Fund	C4	2002	2004
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
	Coue	Auopteu	Endorsed
Parks & Recreation			
2000 Parks Levy - Major Neighborhood Park Development	K723004	2,335,000	5,575,000
2000 Parks Levy - Playfields and Facilities	K723005	2,835,000	1,056,000
2000 Parks Levy - Neighborhood Park Development	K723003	11,626,000	10,462,000
2000 Parks Levy - Trails and Boulevards	K723006	820,000	200,000
Seattle Transportation			
Traffic Management	18005	450,000	0
Capital Projects Management	18300	1,967,000	963,000
2000 Parks Levy Fund Total	33850	20,033,000	18,256,000
2002 Capital Facilities Bond Fund			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Debt Service and Contract Obligation	K72440	233,000	235,000
2002 Capital Facilities Bond Fund Total	34600	233,000	235,000

2002 LTGO Project Fund			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Fleets & Facilities	Couc	Auopicu	Endorsed
Fleets Buildings Renovations	A51637	0	233,000
Police Buildings Renovations	A51638	490,000	412,000
Fire Station Renovations	A51542	650,000	696,000
Parks & Recreation	A31342	030,000	070,000
Building Component Renovations	K72444	132,000	18,000
Seattle Center	K/2444	132,000	10,000
	50604	140,000	0
Theatre Improvements and Repairs	S9604 S03P03	140,000 336,000	0
Utility Infrastructure	S03P03 S9113		815,000
Center House Improvements Campus-wide Improvements and Repairs	S03P01	653,000 459,000	125,000 350,000
Facility Infrastructure Renovation and Repair	S03P01	250,000	330,000
Seattle Public Library	303102	230,000	U
Columbia Library Renovation	DI COL 1	205 000	0
•	BLCOL1 BLSWT	285,000	1 020 000
Southwest Library Renovation	TBD	2,105,000	1,930,000 4,579,000
2002 LTGO Project Fund Total	IDD	5,500,000	4,579,000
2003 LTGO Project Fund			
2003 LTGO Troject runu	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Fleets & Facilities			
Earthquake Repair - Park 90/5	A12930E	12,700,000	0
Joint Training Facility	A51648	2,300,000	0
Seattle Center			
Facility Infrastructure Renovation and Repair	S03P02	6,554,000	0
Marion Oliver McCaw Hall	S0001	27,810,000	0
Seattle Transportation			
Capital Projects Management	18300	3,460,000	0
Major Projects	18310	5,000,000	0
2003 LTGO Project Fund Total	TBD	57,824,000	0
800 MHz Levy			
ovo miliž liety	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
<u>Information Technology</u>			
Seattle Fire Department Computer Aided Dispatch System	SFDCAD	60,000	0
Seattle Police Department Computer Aided Dispatch	SPDCAD	60,000	0
800 MHz Levy Total		120,000	0

Army Corps of Engineers			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Docks/Piers/Floats/Seawalls/Shorelines	K72447	200,000	0
Army Corps of Engineers Total		200,000	0
Arterial City Street Fund		••••	•••
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Transportation		•	
Street Maintenance	18003	46,000	0
Capital Projects Management	18300	261,000	0
Arterial City Street Fund Total	10340	307,000	0
Arterial Improvement Program	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	2,264,000	368,000
Arterial Improvement Program Total		2,264,000	368,000
Basic Life Support Levy			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Information Technology	Couc	Auopteu	<u> Endorsed</u>
Seattle Fire Department Computer Aided Dispatch System	SFDCAD	125,000	0
Seattle Fire Department Record Management System	SFDRMS	125,000	0
Basic Life Support Levy Total	202000	250,000	0
Beach Maintenance Trust Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation		•	
Docks/Piers/Floats/Seawalls/Shorelines	K72447	150,000	190,000
Beach Maintenance Trust Fund Total	61500	150,000	190,000

City Street Fund			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
-	Couc	Auopteu	Endorsed
Seattle Transportation			
Street Maintenance	18003	1,039,000	1,229,000
Bridges and Structures	18004	648,000	847,000
Traffic Management	18005	1,511,000	1,599,000
Neighborhood Traffic Services	18150	673,000	562,000
Capital Projects Management	18300	4,166,000	7,295,000
Major Projects	18310	235,000	216,000
City Street Fund Total	10370	8,272,000	11,748,000
Community Development Block Grant			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Citywide and Neighborhood Projects	K72449	272,000	0
Parks Upgrade Program - CDBG	K72861	508,000	508,000
1999 Community Center Improvements	K72654	175,000	0
Community Development Block Grant Total	17810	955,000	508,000

Cumulative Reserve Subfund-REET I

Cumulative Reserve Subtunu-REET 1	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Fleets & Facilities			
Police Department Marine Patrol Boat	A116301	300,000	0
Fleets Buildings Renovations	A51637	635,000	364,000
Charles Street Improvements - Project I	A51679	500,000	0
Community-Based Facilities	FFDNP5	131,000	134,000
Regulatory Projects	A51921	150,000	251,000
Lake City Civic Center	A51704	700,000	0
Haller Lake - Improvements	A51640	100,000	100,000
Parks & Recreation			
Debt Service and Contract Obligation	K72440	600,000	600,000
2000 Parks Levy - Major Neighborhood Park Development	K723004	579,000	0
Seattle Center			
Campus-wide Improvements and Repairs	S03P01	317,000	230,000
KeyArena	S03P04	450,000	100,000
Theatre District Improvements	S0103	0	100,000
Parking Repairs and Improvements	S0301	135,000	15,000
Facility Infrastructure Renovation and Repair	S03P02	0	875,000
Seattle Public Library			
Project Planning and Management	B31910	150,000	146,000
Magnolia Library Improvement	BLMAG	0	25,000
Broadview Library Renovation	BLBRO1	0	82,000
Queen Anne Library Improvement	BLQNA	0	4,000
Madrona Library Improvement	BLMGM	6,000	114,000
Cumulative Reserve Subfund-REET I Total	00163	4,753,000	3,140,000

Cumulative Reserve Subfund-REET II	
Department/Program or Project	

Cumulative Reserve Sublung-REE 1 11	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			_
Citywide and Neighborhood Projects	K72449	685,000	685,000
2000 Parks Levy - Neighborhood Park Development	K723003	65,000	0
Building Component Renovations	K72444	1,242,000	1,218,000
Zoo Annual Major Maintenance	K72899	1,000,000	1,000,000
Pools/Natatorium Renovations	K72446	1,076,000	446,000
Magnuson Park	K72965	0	109,000
Landscape Restoration	K72452	255,000	200,000
Ballfields/Athletic Courts/Play Areas	K72445	2,452,000	2,812,000
Docks/Piers/Floats/Seawalls/Shorelines	K72447	480,000	933,000
Forest Restoration	K72442	370,000	370,000
Seattle Aquarium Projects	K72448	75,000	75,000
Parks Infrastructure	K72441	1,074,000	959,000
Building Roofing Systems	K72443	100,000	200,000
2000 Parks Levy - Trails and Boulevards	K723006	30,000	0
Seattle Transportation			
Bridges and Structures	18004	265,000	174,000
Major Projects	18310	567,000	0
Capital Projects Management	18300	1,419,000	926,000
Cumulative Reserve Subfund-REET II Total	00161	11,155,000	10,107,000

Cumulative Reserve Subfund-Unrestricted			
Danautmant/Duaguam au Busicat	Summit Code	2003 Adopted	2004 Endorsed
Department/Program or Project Fleets & Facilities	Code	Auopteu	Endorsed
	A 1 (1.72	200.000	269,000
Emergency Generators	A16173	200,000	268,000
Market Hillclimb Elevator	A116401	100,000	10.000
Garden of Remembrance	A51647	19,000	19,000
Office of Arts and Cultural Affairs			
General Maintenance	V2ACGM	70,000	70,000
Portable Works Maintenance	V2ACPW	15,000	15,000
Artwork Relocation	V2ACAR	35,000	35,000
Parks & Recreation			
Debt Service and Contract Obligation	K72440	187,000	196,000
Facility Development	K721001	625,000	125,000
Citywide and Neighborhood Projects	K72449	128,000	0
Ballfields/Athletic Courts/Play Areas	K72445	0	150,000
Seattle Center			
Public Gathering Space Improvements	S9902	150,000	116,000
Theatre Improvements and Repairs	S9604	0	225,000
Bagley Wright Theatre Maintenance Fund	S9606	112,000	112,000
Campus-wide Improvements and Repairs	S03P01	0	15,000
Seattle Transportation			
Capital Projects Management	18300	463,000	0
Cumulative Reserve Subfund-Unrestricted Total	00164	2,104,000	1,346,000
Denny Triangle Amenity Credit Fund			
Denny Triangle Amenity Credit Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	300,000	0
Denny Triangle Amenity Credit Fund Total	33910	300,000	0
Federal Emergency Management Agency			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	193,000	615,000
Federal Emergency Management Agency Total		193,000	615,000

Federal Highway Emergency Funds			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Transportation	Couc	Auopicu	Endorsed
Capital Projects Management	18300	2 250 000	2 880 000
	18300	3,250,000	2,880,000
Federal Highway Emergency Funds Total		3,250,000	2,880,000
Federal Transit Administration	~ .		•
Denoutment/Dungram on Duniont	Summit Code	2003	2004 Endorsed
Department/Program or Project	Code	Adopted	Endorsed
Seattle Center	G0.402	704.000	677.000
Monorail Improvements	S9403	784,000	675,000
Federal Transit Administration Total		784,000	675,000
Fire Department Contribution			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
<u>Information Technology</u>			
Seattle Fire Department Computer Aided Dispatch System	SFDCAD	165,000	0
Fire Department Contribution Total	00100	165,000	0
Gas Works Remediation Trust Fund			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Gas Works Park Remediation	K72582	86,000	73,000
Gas Works Remediation Trust Fund Total	00100	86,000	73,000
General Subfund			
General Subtunu	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
<u>Information Technology</u>			
Seattle Police Department Record Management System	SPDRMS	580,000	0
Seattle Transportation			
Major Projects	18310	70,000	25,000
Capital Projects Management	18300	989,000	1,333,000
Traffic Management	18005	420,000	0
Street Maintenance	18003	52,000	0
General Subfund Total	00100	2,111,000	1,358,000

Government and Agency Transfers	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed_
Parks & Recreation			
Facility Development	K721001	1,500,000	0
Seattle Transportation			
Capital Projects Management	18300	154,000	2,873,000
Government and Agency Transfers Total		1,654,000	2,873,000
Information Technology Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Information Technology			
Data, Telephone, & Video Program	COMMINF	840,000	1,381,000
Fiber Optic Communication Installation and Maintenance	FIBER	2,188,000	823,000
800 MHz Radio Program	D9KC00	500,000	750,000
Uniform Data Services	D3KTUD	219,000	168,000
Information Technology Fund Total		3,747,000	3,122,000
Interest on Herbridge Transcript Obligation Dands			
Interest on Unlimited Tax General Obligation Bonds	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Public Library			
Lake City Library Renovation/New Neighborhood Service Center	BLLCY1	475,000	0
Storage and Transfer of Library Materials	BLMOV1	200,000	0
Interest on Unlimited Tax General Obligation Bonds	31910	675,000	0
ISTEA/TEA-21 Federal Government			
D 4 4/D D 1	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation	10210	(22,000	50,000
Major Projects	18310	633,000	50,000
Capital Projects Management	18300	5,154,000	7,488,000
ISTEA/TEA-21 Federal Government Total	10310	5,787,000	7,538,000
Key Arena Renovation Fund			
Ticy Titena Renovation Land	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Center			
KeyArena	S03P04	752,000	0
Key Arena Renovation Fund Total	34050	752,000	0

King County	S 4	2002	2004
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Parks & Recreation			
South Lake Union Park Development	K72981	20,000	0
King County Total	11/2/01	20,000	0
Ting county Total		20,000	v
King County 911			
•	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Information Technology			
Seattle Police Department Computer Aided Dispatch	SPDCAD	98,000	0
Seattle Fire Department Computer Aided Dispatch System	SFDCAD	99,000	0
King County 911 Total		197,000	0
Limited Tax General Obligation Bonds			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Public Library	Coue	Auopteu	Endorsed
	D21010	0	100 000
Project Planning and Management	B31910	U	100,000
Seattle Transportation	10200	0	(2,000,000)
Capital Projects Management	18300	0	(3,000,000)
Limited Tax General Obligation Bonds Total	TBD	0	(2,900,000)
Metro/King County			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Major Projects	18310	0	102,000
Capital Projects Management	18300	695,000	0
Metro/King County Total		695,000	102,000
Municipal Civic Center Fund	G	•000	•00.4
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Fleets & Facilities	Cout	Luopieu	Lindoised
Civic Center Plan - Key Tower, Park 90/5, and Other Projects	A34200-2	5,250,000	0
Municipal Civic Center Fund Total	A34200-2	5,250,000 5,250,000	0
Municipal Civic Center Fund Total		5,250,000	U

Neighborhood Matching Fund	Ç	2003	2004
Department/Program or Project	Summit Code	Adopted	2004 Endorsed
Fleets & Facilities			
Lake City Civic Center	A51704	600,000	0
Seattle Public Library	1101701	000,000	· ·
Ballard Library Replacement/New Neighborhood Service Center	BLBAL1	126,000	0
Neighborhood Matching Fund Total		726,000	0
Park Operating Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Debt Service and Contract Obligation	K72440	151,000	142,000
Park Operating Fund Total		151,000	142,000
Private Funding	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Facility Development	K721001	2,010,000	0
South Lake Union Park Development	K72981	1,548,000	0
Parks Infrastructure	K72441	150,000	0
Puget Park	K72127	178,000	18,000
Seattle Center			
Inn at the Center	S9907	14,750,000	0
Monorail Improvements	S9403	150,000	150,000
KeyArena	S03P04	1,000,000	0
Theatre District Improvements	S0103	100,000	0
Seattle Public Library			
Fremont Library Rehabilitation	BLFRE	401,000	96,000
University Library Renovation	BLUNI	20,000	56,000
Montlake Library Replacement	BLMON1	1,472,000	0
Central Library Replacement	BLCEN1	10,001,000	0
Northgate - Construction of New Branch	B2NGT1	2,928,000	529,000
Private Funding Total		34,708,000	849,000

Public Safety Information Technology Fund	G	2002	•••
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Information Technology			
Seattle Fire Department Computer Aided Dispatch System	SFDCAD	228,000	0
Seattle Fire Department Record Management System	SFDRMS	554,000	0
Seattle Police Department Record Management System	SPDRMS	554,000	0
Public Safety Information Technology Fund Total	34400	1,336,000	0
Public Safety IT 2002 CFB	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
<u>Information Technology</u>			
Seattle Police Department Record Management System	SPDRMS	116,000	0
Public Safety IT 2002 CFB Total	34430	116,000	0
Public Works Trust Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	404,000	0
Public Works Trust Fund Total	10310	404,000	0
Seattle Center/CC Levy Fund II	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
1999 Community Center Improvements	K72654	15,333,000	2,060,000
Seattle Center/CC Levy Fund II Total	33810	15,333,000	2,060,000
Seattle City Light Fund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle City Light			
Distribution		89,505,000	92,042,000
Executive		1,266,000	1,533,000
Generation		25,090,000	17,996,000
Finance & Administration		13,041,000	12,850,000
Seattle Transportation			
Capital Projects Management	18300	550,000	0
Seattle City Light Fund Total	41000	129,452,000	124,421,000

Shoreline Park Improvement Fund			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Parks & Recreation			
Facility Development	K721001	134,000	0
Docks/Piers/Floats/Seawalls/Shorelines	K72447	740,000	0
Smith Cove	K72961	852,000	0
Seattle Transportation			
Capital Projects Management	18300	696,000	0
Shoreline Park Improvement Fund Total	33110	2,422,000	0
Sound Transit			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Transportation			
Major Projects	18310	0	454,000
Sound Transit Total		0	454,000
SPU Drainage and Wastewater Fund			
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Transportation	Code	Auopteu	Endorsed
•	10200	1.057.000	0
Capital Projects Management	18300	1,957,000	0
SPU - Drainage & Wastewater		2 2 2 2 2 2 2 2	4.006.000
Public Asset Protection		2,387,000	4,986,000
Combined Sewer Overflow		7,671,000	6,866,000
Flood Control and Local Drainage		12,601,000	6,335,000
General Wastewater		6,413,000	7,432,000
Habitat and Sediments		359,000	469,000
Sewer Rehabilitation		9,982,000	11,204,000
Protection of Beneficial Uses		2,253,000	2,398,000
Other Drainage		3,506,000	3,306,000
SPU - Technology Projects			
Technology		2,732,000	2,339,000
SPU Drainage and Wastewater Fund Total	44010	49,861,000	45,335,000

SPU Solid Waste Fund			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
SPU - Solid Waste			
New Facilities		1,153,000	3,504,000
Rehabilitation and Heavy Equipment		4,414,000	6,023,000
SPU - Technology Projects			
Technology		3,079,000	2,950,000
SPU Solid Waste Fund Total	45010	8,646,000	12,477,000
SPU Water Fund	S4	2003	2004
Department/Program or Project	Summit Code	Adopted	Endorsed
Parks & Recreation			
Facility Development	K721001	25,000	0
Seattle Transportation			
Capital Projects Management	18300	660,000	0
SPU - Technology Projects			
Technology		8,954,000	6,560,000
SPU - Water			
Water Quality		55,118,000	15,355,000
Water Supply		6,050,000	9,721,000
Habitat Conservation Program		8,521,000	8,890,000
Other Agencies		5,038,000	3,681,000
Infrastructure		34,059,000	42,364,000
Environmental Stewardship		694,000	1,110,000
SPU Water Fund Total	43000	119,119,000	87,681,000
Street Vacation Compensation Subfund	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	625,000	300,000
Street Vacation Compensation Subfund Total	00310	625,000	300,000

To Be Determined	S	2002	2004
Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Fleets & Facilities			
Police Department Marine Patrol Boat	A116301	260,000	0
Parks & Recreation		,	·
Parks Infrastructure	K72441	50,000	0
Seattle Transportation	11,2	20,000	v
Capital Projects Management	18300	41,000	16,902,000
Major Projects	18310	964,000	1,226,000
To Be Determined Total	10010	1,315,000	18,128,000
Transportation Bond Fund			
•	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	1,057,000	0
Transportation Bond Fund Total	31620	1,057,000	0
Transportation Partnership Program Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Transportation			
Capital Projects Management	18300	1,249,000	0
Transportation Partnership Program Total	10310	1,249,000	0
Unlimited Tax General Obligation Bonds Department/Program or Project	Summit Code	2003 Adopted	2004 Endorsed
Seattle Public Library			
Central Library Replacement	BLCEN1	33,526,000	5,781,000
Technology Enhancements	BLBTECH1	1,440,000	0
Project Planning and Management	B31910	799,000	783,000
Douglass-Truth Library Renovation	BLDTH1	309,000	0
Opportunity Fund for Neighborhood Library Projects	BLOPT	400,000	1,000,000
North East Library Renovation	BLNET1	410,000	0
High Point Library Replacement	BLHIP1	157,000	0
Technology Enhancements - Central Library	BLCTECH1	2,000,000	0
	DECTECITI	2,000,000	

Vehicle License Fees			
	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Street Maintenance	18003	5,000	0
Capital Projects Management	18300	31,000	0
Vehicle License Fees Total	10330	36,000	0
Washington State DOT	Summit	2003	2004
Department/Program or Project	Code	Adopted	Endorsed
Seattle Transportation			
Capital Projects Management	18300	0	1,111,000
Major Projects	18310	200,000	200,000
Washington State DOT Total	10310	200,000	1,311,000
Capital Improvement Program Total		545,583,000	367,535,000

Statements of Legislative Intent Approved by the Seattle City Council for the 2003-2004 Biennial Budget and the 2003-2008 Capital Improvement Program

The 2003 Adopted and 2004 Endorsed budget was printed before City Council's formally approved the Statements of Legislative Intent via resolution. The final versions that City Council approve may differ from what is shown on the following pages.

SLI#	Primary Responsible Committee/SLI Statement Title
Energy and Enviro	onmental Policy Committee
1	Analysis of City Light's IT Staffing (SCL)
2	Assess Alternative Approaches to Low-Income Appliance Repair
Finance, Budget, B	susiness and Labor Committee
3	Comprehensive Review of Fines and Fees
4	Development of Sector Strategies (OED)
5	Human Resources Strategic Plan and New Service Delivery Implementation
6	Increasing Number of Licensed Cats & Dogs - Seattle Animal Control
7	Patron Fee in City Facilities
8	Position List
9	Predevelopment, Development Services, Capacity Building Funding for Non-Profit Organizations (OED)
10	Quality Assurance for City Construction and Information Technology
11	Targeting of City Resources to Five Priority Neighborhoods (OED)
Housing, Human S	ervices and Community Development Committee
12	Review of Minor Home Repair (HSD)
Parks, Education a	and Library Committee
13	Athletic Field & Golf Course Costs and Fees
14	Parks Capital Improvement Program Review (DPR)
15	Report on Public Safety at the Seattle Center in 2003 with Reduced Security Personnel
Police, Fire, Court	ts and Technology Committee
16	Community Service Officers (SPD)
17	Crime Survivor Services (SPD)
18	Domestic Violence Fugitive Apprehension (SPD)
19	Establishing Performance Targets for Municipal Court
20	Fire Alarm Center Staffing
21	Long-Term Planning for Seattle Fire Department (SFD)
22	Impacts of Citywide Information Technology Reductions
23	Overtime Review
24	Reducing False Alarms (SPD)
25	Study of Liaison Services to Minority Ethnic Communities
26	Transport Fees For Emergency Medical Services (SFD)

SLI#	Primary Responsible Committee/SLI Statement Title		
Transportation (Transportation Committee		
27	Arterial Paving CIP (SDOT)		
28	Expedited Installment of New Parking Meters (SDOT)		
29	Managing the Use of Debt for Transportation Project Financing (SDOT)		
30	Position reductions necessitated by R-51 defeat (SDOT)		
31	Right-of-Way Mobility Initiative (SDOT)		
32	Street Use Fees Cost of Service Study (SDOT)		
33	Traffic Cameras (SDOT)		
34	Use of Any 2003 and 2004 Vehicle License Fee Revenue		
Water and Healt	h Committee		
35	Community Health Centers		
36	Drainage and Wastewater Fund Financial Targets (SPU)		
37	Solid Waste Recycling Rates (SPU)		
38	Staffing for Side Sewer Permitting (SPU)		
Full Council			
39	Protocols: Executive and City Council Collaboration (OPM)		
No Committee			
40	DWF budget reductions (SPU)		
41	Neighborhood Matching Fund		
42	SPU Executive Loan to SDOT for Capital Projects Coordination		

ENERGY AND ENVIRONMENTAL POLICY COMMITTEE

1. Analysis of City Light's IT staffing

Statement of Legislative Intent: The Council directs City Light to conduct an assessment of whether long-term budgetary savings might be achieved by reducing its use of contracted information-technology (IT) resources. As part of the 2003-2004 biennial budget, City Light has maintained that the addition of nine IT employees will produce an annual savings of roughly \$350,000 due to decreased contracting costs. Given that the Department has still budgeted \$4.6 million for IT services, additional savings may be possible. In conducting this assessment, City Light should include an analysis of what remaining contracted services represent on-going long-term needs that could be addressed by internal personnel. Further, City Light should also provide an assessment of whether its internal training programs are sufficient to develop the expertise needed to address the Department's longer-term IT needs

Responsible Council Committee: Energy and Environmental Policy

Date Due to Council: March 31, 2003

2. Assess Alternative Approaches to providing Low-Income Appliance Repair

Statement of Legislative Intent: The Council directs City Light and the Human Services Department to work cooperatively to explore alternative approaches to providing services comparable to those offered through the recently canceled Low-income Appliance Repair Program. Although total costs were high, the program provided services to financially distressed customers. Therefore, an assessment of whether other, more cost-effective, approaches can be used to provide such services is now needed. In addition, this assessment should include a review of the previous eligibility standards and whether modifications might help streamline the program and target assistance to those who are most in need. Given City Light's difficult financial situation, an analysis of alternative funding sources should also be included with the Departments' analysis.

Responsible Council Committee: Energy and Environmental Policy

Date Due to Council: March 31, 2003

FINANCE, BUDGET, BUSINESS & LABOR COMMITTEE

3. Comprehensive Review of Fines and Fees

Statement of Legislative Intent: Recognizing that City tax revenues are not projected to grow significantly over the next few years, but that the costs of providing basic City services will continue to escalate, the Council directs the Department of Finance (DOF) to conduct a comprehensive assessment of the City's existing fee and fine structures. In particular, this assessment should focus on fees and fines that accrue directly to the General Fund or to Departments that receive significant General Fund support. Thus, for example, fees charged by the Department of Neighborhoods, the Department of Parks and Recreation, the Seattle Transportation Department, and Seattle Center should all be included.

The goal of this assessment shall be to determine whether opportunities exist to enhance existing revenue flows by: (1) increasing certain fees and fines; (2) eliminating certain fees and/or fines for which the administrative costs of implementation outweigh the associated revenues; and (3) examining whether new fees might be implemented to fully or partially recover the costs of services that are now provided without charge, or whether new fines might be imposed for infractions that do currently include a monetary penalty.

In conducting this assessment and developing any specific recommendations, DOF should recognize that the existing fee and fine levels reflect a variety of policy motivations. For example, some fees are set with the objective of recovering the full costs of the service provided, while others are purposefully structured to include some form of subsidy.

The information provided to the Council in the assessment should include, at a minimum:

- For fees/fines currently charged by Departments
 - Amount of fee/fine;
 - Value or cost of service provided;
 - Cost to administer;
 - o Limits, if any, on use of revenue;
 - o Date last increased:
 - Policy rationale for current fee/fine (e.g., full or partial cost recovery, incentive or penalty for specific action, etc.);
 - Recommendation on whether fee/fine should be maintained, increased, reduced or eliminated, with rationale for recommended approach; and
 - Other information as appropriate.
- For activities and/or services not currently subject to fees/fines:
 - Recommendation on whether fees/fines should be established, with rationale for recommended approach.

Responsible Council Committee: Finance, Budget, Business and Labor

Date Due to Council: February 28, 2003 - Proposed scope of work for the assessment of fees and fines. June 30, 2003 – Final report.

4. Development of Sector Strategies

Statement of Legislative Intent: OED is requested to work with the Council on the development of strategies to boost traditional and emerging business sectors in the City. A \$100,000 federal grant has been provided to OED to conduct this work. Sectors to be included in this effort include, but are not limited to: Tourism and cruise ship industry, biotechnology, high technology (information technology and software), manufacturing, and water-dependent businesses (including fisheries, etc.). OED shall submit a work plan for the development of the strategies to the Finance, Budget, Business and Labor Committee during the first quarter of 2003. OED shall work with the Port of Seattle, the Economic Development Council, the Trade Development Alliance, the Chamber of Commerce, and the Downtown Seattle Association in the development of these strategies.

Responsible Council Committee: Finance, Budget, Business and Labor

Date Due to Council: March 31, 2003

5. Human Resources Strategic Plan and New Service Delivery Implementation Schedule

Statement of Legislative Intent: It is the City Council's intent that the Personnel Department implement recommendations contained in the HR Northwest consultant summary of findings report as follows:

1. Develop a Citywide Strategic Human Resources Plan. The plan should identify the City's human resources (HR) customers, define their expectations, describe the services that satisfy those expectations, and demonstrate how the delivery of those services supports the City's overall values and objectives.

The Strategic Human Resources Plan will be led by the Mayor's HR Advisory Group, in cooperation with HR Northwest and the Personnel Director. A draft plan will be prepared and broadly reviewed for refinement, including review by the Executive, the City Council, City unions, HR practitioners and department heads.

The Strategic Human Resources Plan shall identify the service delivery model for implementing HR Northwest's recommendations. Factors to consider include the proper deployment of staff, reporting relationships, actual service to be provided and the level at which it will be provided, budget impact, legislative authority, and performance benchmarks and targets. It should also consider the needs of smaller departments, as well as physical location, in delivering services.

Due Date: March, 2003

2. Submit a draft Council Bill to the City Council that would implement the service delivery model for the labor relations function, including potential realignments of staff and resources.

Due Date: Submit proposed Council Bill in April 2003. Implement ordinance effective June 2003

3. Submit a draft Council Bill to the City Council implementing the service delivery model for the employee benefits function, including realignments of staff, resources and technology.

Prop. Prop. Schwitzen and Council Bill in July 2002. Leaders at the discourse of fraction Scatter by 2002.

Due Date: Submit proposed Council Bill in July 2003. Implement ordinance effective September 2003

4. Present recommendation for implementation of remaining human resource functions to the City Council. **Due Date:** September 2003 with the Executive's Proposed 2004 Budget.

Responsible Council Committee: Finance, Budget, Business and Labor

Date Due to Council: See schedule above.

6. Increasing Numbers of Licensed Cats and Dogs-Seattle Animal Control

Statement of Legislative Intent: DEA/Seattle Animal Control shall submit to the City Council a written report documenting the accuracy of its assessment that only 25% of Seattle's household cats and dogs are licensed and detailing SAC's recommendations for increasing the numbers of licensed cats and dogs. The report will show what tool(s) SAC used to arrive at this assessment as well as the numbers of cats and dogs licensed over the last 10 years. The recommendations, if any, should be implemented via the Executive's proposed 2004 budget for Seattle Animal Control, or earlier if SAC is able to implement some of the recommendations within the constraints of its 2003 budget.

Responsible Council Committee: Finance, Budget, Business and Labor

Date Due to Council: March 31, 2003

7. Patron Fee in City Facilities

Statement of Legislative Intent: It is the intention of the Seattle City Council to direct the Department of Finance in conjunction with relevant City departments to examine the feasibility of imposing a Patron Fee consistent with C.B. 114369 or simply raising rents on City-owned facilities to be used to cover measures to protect the health and safety of those attending events at those City facilities. DOF shall report the results of its examination, recommend specific facilities and/or events, and identify the criteria used in recommending facilities and/or events for the fee or rent increase.

Responsible Council Committee: Finance, Budget, Business and Labor

Date Due to Council: June 2003

8. Position List

Statement of Legislative Intent: It is the City Council's intent to clarify the position authority granted by the Council through the Adopted Budget and to improve tracking of and accountability for positions within City departments. The Council directs the Executive to form a work group with representatives from the Department of Finance (DOF), the Personnel Department (Personnel), the Law Department and the Legislative Department. The work group should consult with other departments as appropriate. The work group should review the Position List adopted for 2003 and make recommendations regarding the following issues:

- 1. The information in the budget documents that should be adopted/endorsed by the City Council;
- 2. The information that should be included in the budget documents for informational purposes only;
- 3. Whether FTE counts should be included in the information provided in items 1 and/or 2 above, and what the effect would be on departments if the Council adopted FTE counts in addition to numbers of positions;
- 4. Whether and how practices within departments vary regarding tracking and filling regular and temporary positions, and whether the practices should be standardized, and if so, what the standard practices should be:
- 5. How vacancies are dealt with in each department, including vacancy rate assumptions and use of salary savings, and what alternative approaches could be used; and
- 6. Whether and how the current reporting requirements for departmental tracking and reporting on positions to DOF and Personnel, as well as Executive reports to the Council, should be modified to improve tracking and accountability.

The work group may address other issues as appropriate. The work group should submit its recommendations to the City Council in time to allow necessary changes to be incorporated into the Mayor's 2004 Proposed Budget.

Responsible Council Committee: Finance, Budget, Business & Labor

Date Due to Council: Report and recommendations are due by May 30, 2003 so that Council and Executive can make decisions in time to be reflected in the Mayor's 2004 Proposed Budget.

9. Pre-development, Development Services, Capacity Building Funding for Non-Profit Organizations

Statement of Legislative Intent: The Council requests the Office of Housing, the Office of Economic Development, the Human Services Department and Department of Finance to provide a report regarding public and private entities (such as Impact Capital, the City, etc.) that provide funding to non-profit organizations for development services, pre-development activities, or capacity building activities. This report shall include: the total amount of funds available from each program/entity; type of funding provided (grant or loan) and terms of such funding; and sources of funds that are provided to non-profit organizations for such purposes (private funds, federal funds, state funds, City funds, etc.).

In addition, the report shall provide information concerning housing and/or commercial projects that the City has provided "pre-development" funding for from 1999 - 2003, the amounts of funding provided, length of time pre-development funding was provided for such projects, length of time it took for projects to be completed (including breakdown by length of time for pre-development, construction, completion and occupancy).

This report shall be provided to the Finance, Budget, Business & Labor Committee and the Housing, Human Services and Economic Development Committee by April 2, 2003.

Responsible Council Committee: Finance, Budget, Business & Labor Committee and Housing, Human Services

and Community Development Committee

Pate Due to Council: April 2, 2003

Date Due to Council: April 2, 2003

10. Quality Assurance for City Construction and Information Technology Projects

Statement of Legislative Intent: The Office of the Auditor is requested to submit a written proposal to Council by April 2, 2003 that identifies options for expanded quality-assurance programs for: City construction projects and City information technology projects. The Auditor shall look at how other jurisdictions (city and/or state) have established, operate, and fund quality assurance programs. The proposal shall include specific examples of how other jurisdictions have achieved cost savings on construction or information technology projects from implementing such a program.

The Auditor's proposal should also include: alternative thresholds for the size of projects that would receive quality-assurance oversight, or recommend and justify some additional or other method of project selection; and address how the quality-assurance function would work in cooperation with existing Executive agencies who perform capital or technology projects, planning, development and oversight.

As it relates to information technology projects, the Auditor shall look at the City's existing policies, standards, and authority for review of information technology projects (SMC 3.22.020, and other DOIT policies).

Responsible Council Committee: Finance, Budget, Business & Labor

Date Due to Council: April 2, 2003

11. Targeting of City Resources to Five Priority Neighborhoods

Statement of Legislative Intent: The Office of Economic Development, Department of Neighborhoods, Office of Housing and other City agencies charged with developing strategies for targeting City resources to the five priority neighborhoods of Capitol Hill, University District, Pioneer Square, Central District and Rainier Valley, shall provide a report to the Finance, Budget, Business & Labor Committee regarding such strategies. The Finance, Budget, Business & Labor Committee shall approve this report before the City agencies implement such strategies.

Responsible Council Committee: Finance, Budget, Business & Labor Committee

Date Due to Council: March 31, 2003

HOUSING, HUMAN SERVICES AND COMMUNITY DEVELOPMENT COMMITTEE

Pre-development, Development Services, Capacity Building Funding for Non-Profit Organizations

See the Finance, Budget, Business & Labor Committee for this SLI.

12. Review of Minor Home Repair

Statement of Legislative Intent: The City provides significant funding to the Minor Home Repair Program that is operated by Senior Services of Seattle/King County.

The Council requests the CDBG unit of the Human Services Department to perform a program review of the Minor Home Repair program and to provide a report regarding its findings to the Housing, Human Services, and Community Development Committee. The report shall be provided by March 3, 2003.

Responsible Council Committee: Housing, Human Services and Community Development Committee. **Date Due to Council:** March 3, 2003.

PARKS, EDUCATION, AND LIBRARIES COMMITTEE

13. Athletic Field & Golf Course Costs and Fees

Statement of Legislative Intent: The City Council directs the Department of Parks and Recreation (DPR) to work with Council Central Staff to provide the following information:

A. Athletic Fields

- 1. Costs of operating, maintaining, and renovating athletic fields, including operations, maintenance, and capital costs for each type of field, including direct and indirect costs.
- 2. Assumptions in estimating operation and maintenance costs
- 3. Amount of General Subfund subsidy
- 4. Amount recovered through fees from youth and adult users for grass, sand, and synthetic surfaces
- 5. Hours scheduled for various user groups/sport leagues

B. City-owned golf courses

- 1. Costs of operating, maintaining, and renovating City-owned golf courses, including direct and indirect costs
- 2. Assumptions in estimating operation and maintenance costs
- 3. Amount of General Subfund subsidy
- 4. Amount recovered through fees

Since the Council does not have a clear understanding of how DPR tracks fee related information, some of the information listed above may need to be modified after the budget is adopted and there is an opportunity to have further discussions with DPR.

Responsible Council Committee: Parks, Education, and Libraries Committee

Date Due to Council: Written materials containing requested information due no later than June 2003

14. Parks Capital Improvement Program Review

Statement of Legislative Intent: Operations and maintenance costs associated with new Parks and Recreation Department facilities strain limited budget resources, and that there is a considerable inventory of existing facilities that require capital maintenance while at least half of the Parks Department CIP over the next six years is targeted at new or improved facilities. Given the foregoing, the Council believes it is in the City's best interest for the Parks Department to form a workgroup, consisting of Department of Finance, Parks Department, and Council staff, and conduct a comprehensive review of how capital funds are being spent and the long term operations and maintenance impacts of those expenditures. Specifically, the Council directs the workgroup to undertake an analysis of the Parks Department's Major Maintenance Plan, and determine the degree to which the Current CIP is addressing capital facilities that are in urgent need of repair. Furthermore, the Department will conduct a redraft of the Parks Levy and Community Centers Levy fiscal notes, and identify operations and maintenance impacts from those projects. Additionally, the Department will review the current CIP and identify operation and maintenance costs associated with new projects funded from the Cumulative Reserve Subfund, the Neighborhood Matching Subfund, and other non-levy funds.

Responsible Council Committee: Parks, Education and Libraries Committee.

Date Due to Council: June 2, 2003

15. Report on Public Safety at the Seattle Center in 2003 with Reduced Security Personnel

Statement of Legislative Intent: The Seattle Center shall submit a written report to the City Council documenting adequacy of the reduced security staff/Seattle Police officers at the Center in 2003 for providing for the safety of employees of and visitors to the Center. The report will compare the incidence of various crimes and problem situations at the Center in 2003 with previous years. The report should include the Seattle Center staff's assessment of the adequacy of security staffing at the Center and recommendations for remedying any shortcomings in public safety identified at the Center. The recommendations, if any, should be implemented via the Executive's proposed 2004 budget and CIP for the Seattle Center.

Responsible Council Committee: Parks, Education and Libraries Committee or functional successor committee **Date Due to Council:** Prior to the submission of the Executive's 2004 budget to the Council.

POLICE, FIRE, COURTS AND TECHNOLOGY COMMITTEE

16. Community Service Officers

Statement of Legislative Intent: In appropriating the 2003 budget for the Police Department East Precinct, which includes funding for Community Service Officers (CSOs), and in endorsing the 2004 Finance General reserve for Community Service Officers, it is the Council's intent that the City review the functions and organization of CSOs. The Office of Policy & Management shall evaluate the relationship between the services provided by CSOs and the missions of the Police Department and other City departments to determine whether the services provided by CSOs are best provided within the Police Department or elsewhere. The results of this evaluation should inform the preparation of the 2004 mid-biennium budget.

Responsible Council Committee: Police, Fire, Courts & Technology

Date Due to Council: Written evaluation of CSO functions and organization: April 2003

17. Crime Survivor Services

Statement of Legislative Intent: In appropriating the budget for the Police Department East Precinct and in endorsing the 2004 Finance General reserve for Crime Survivor Services, it is the intent of the Council that the City and King County Prosecutor jointly determine the appropriate City and County roles in providing assistance to victims of felonies after charges have been filed against alleged offenders. The Office of Policy & Management shall open discussions with the King County Prosecutor and report to the Council on progress in these discussions. The outcome of this review should guide the preparation of the 2004 mid-biennium budget.

Responsible Council Committee: Police, Fire, Courts & Technology

Date Due to Council: Committee briefing by Office of Policy & Management: April 2003

18. Domestic Violence Fugitive Apprehension

Statement of Legislative Intent: In adopting the budget for the Police Department's reorganized Domestic Violence, Sexual Assault, and Juvenile Investigations program (DVSAJI), it is the intent of the Council to ensure that the work of the disbanded Domestic Violence Fugitive Apprehension Team (DVFAT) continues as a high priority within the DVSAJI program. The Police Department and Executive shall report to the Chair of the Police, Fire, Courts & Technology Committee no later than the end of January 2003, on its plans for achieving the following:

- Screening out-of custody warrants for suspects who are likely to re-offend, who make threats against
 victims, who violate court orders, and serving warrants to the approximately 200 most serious suspects
 each year
- Coordinating with other jurisdictions to search and pick up DV suspects who are living outside the Seattle City limits
- Acting as a clearinghouse between SPD patrol, Seattle Municipal Court (SMC), SMC probation and other members of the criminal justice community for approximately 2000 at-large DV warrant suspects
- Serving high-risk arrest warrants (as described in first bullet)
- Writing search warrants for DV crime scenes when Patrol does not have the time, training or expertise to
 do it
- Providing in-service training for Patrol Officers

No later than the end of July 2003, the Police Department and Executive shall report to the Chair of the Police, Fire, Courts & Technology Committee the results achieved during the first half of 2003 on the six points listed above. In addition, the report shall include data on domestic violence homicides from 1984 to date (total and by gender) as is readily available, the number of outstanding misdemeanor warrants and the number of warrants served from 1999 to date.

Responsible Council Committee: Police, Fire, Courts & Technology

Date Due to Council: Report on plan: January, 2003 Statistical report to date: July, 2003

19. Establishing Performance Targets for Municipal Court

Statement of Legislative Intent: It is the intent of the Seattle City Council that the Municipal Court establish the following performance targets or benchmarks reflective of the Municipal Court's enhanced mission included in the 2003/2004 Proposed Budget.

1. Increased emphasis on developing and implementing Alternatives to Jail Confinement within Probation Services, including expansion of electronic home monitoring (EHM) and a pilot expansion of work crews.

Targets:

- a. Increase Average Daily Population (ADP) on EHM from 35 to 75 by June 2003
- b. Maintain 74% compliance rate for EHM program
- c. Increase ADP from 1.93 to 7.0 through the expansion of work crews to weekdays.
- d. Increase compliance rate for work crew from 45% to 50% by implementing a pilot program of weekday work crews.
- 2. Changed emphasis on Community Involved Justice (CIJ) to program development. The Municipal Court shall continue developing CIJ through Justice Center co-location opportunities through June 2003, then change focus to program development, implementation and sustainability.

Targets:

- a. Create linkages for services with State Department of Social and Health Services (DSHS), Western State Hospital, Employment Security, Department of Corrections and other providers of core and support services identified by Seattle Municipal Court defendants as necessary to stabilize them and help them successfully exit the criminal justice system. The Municipal Court's goal is to maintain 10 of the 12 proposed co-located services (listed below) by the end of 2003.
 - 1. Western State Hospital
 - 2. DSHS
 - 3. Employment Security
 - 4. Seattle Jobs Initiative
 - 5. DOC
 - 6. Seattle Mental Health commitment to provide services;
 - 7. Fremont Public Association (FPA)
 - 8. Electronic Home Monitoring vendor
 - 9. Seattle Conservation Corps
 - 10. HSD Help for Working Families
 - 11. Public Health
 - 12. Goodwill

- b. Measure the effect of co-located support services on payment of fines for infraction cases and on reoffense rates for criminal cases (this requires tracking over a three-year period, with outcomes being reported in 2006). The Municipal Court shall establish and report benchmarks for infraction-related fine payment in June of 2003.
- Obtain community-based funding sources for Court programs. Increase non-General Fund funding sources in 2003.
- d. Decrease jail time from an average of seven days by one day for mentally ill offenders through acceleration of competency hearings allowed by co-location of Western State Hospital personnel in the Justice Center.

3. Continued focus and reallocation of resources to high-risk offense types, such as mentally ill offenders and domestic violence (DV) perpetrators.

Targets:

- a. Institute pilot program of intensive probation supervision for domestic violence offenders through grant funded position. Increase probation sentence completion rate from 48% baseline (for all DV cases) to 55%.
- b. Continue to collaborate and coordinate services for drug-involved offenders with King County Drug Court and King County Mental Health Court (MHC). Of the shared caseload with King County Drug Court (constituting 58% of Seattle Municipal Court's misdemeanant caseload), establish a baseline for failure to appear (FTA) and failure to comply (FTC) rates. Establish and report benchmarks in 2003.
- c. Reduce re-incarceration rates for MHC defendants from the baseline of 62% prior to the implementation of the Mental Health Court. Track and establish a baseline for new bookings associated with MHC defendants over the jurisdictional period (MHC cases from 1999 through completion in 2002 and 2003).
- d. Maintain a 200% increase of the following defendant services above baseline. Baseline data indicates that clients received an average of 49 contacts or service linkages prior to the implementation of Mental Health Court.
 - Respite beds
 - Chemical dependency treatment
 - Counselor contact with defendant regarding services

4. Shifts to restoration strategies for lower level offenders

Target

- a. Measure the effect of linkages to community agencies. Short-term performance goals are to measure outputs (i.e., number of linkages). Longer-term goal (beginning in 2005) is to measure re-offense rates for misdemeanants served in 2003 and decrease rates from control groups that do not receive services.
- b. Establish and report benchmarks in 2003.

Responsible Council Committee: Police, Fire, Courts and Technology Committee **Date Due to Council:** The Municipal Court will provide the City Council with a progress report on reaching its targets and establishing benchmarks in June and December of 2003.

20. Fire Alarm Center Staffing Options

Statement of Legislative Intent: The Seattle City Council directs the Department of Finance, with the cooperation of the Seattle Fire Department (SFD), to work with Council Central Staff to review the Seattle Fire Department's use of firefighter lieutenants in the Fire Alarm Center. The review would include, but not be limited to, conducting a cost-benefit analysis of staffing options for the Fire Alarm Center and a survey of other fire department practices and experiences with civilian staffing. Findings should be documented in a written report.

Responsible Council Committee: A written report is due to the Police, Fire, Courts and Technology Committee. **Date Due to Council:** June 2003.

21. Long-Term Planning for Seattle Fire Department

Statement of Legislative Intent: The City Council directs the Executive to work with the Council in developing long-term operational and capital facilities plans and financing options for the Seattle Fire Department (SFD) for a potential ballot measure in fall 2003. The Executive shall also provide information on the long term planning effort and how it will inform the capital facilities planning. The Executive shall include Council staff in any interdepartmental discussions and review of facilities planning, operational issues, and financing options. And, beginning in January 2003, the Executive shall offer monthly status updates on the planning efforts to any interested Councilmembers. The capital facilities and operational plans should include, but not be limited to, the following issues:

- What are the various service level options and what are the risks, costs, and benefits of providing or not providing these service levels?
- What is SFD's current service delivery model and will that continue to be appropriate given projected future demographics, changing demands for service, and a potential increase in security threats?
- Are current stations sited in the optimal location? Should some stations be re-located or new ones created? Which stations require replacement or remodeling? What apparatus are needed for each location?
- What are the options for staffing levels and deployment and what training and certification is necessary for various positions?
- What resources are needed for various marine response options?
- What financing options are available to fund SFD's future capital needs?

Responsible Council Committee: Any proposal/legislation must be accompanied by the necessary supporting materials to the Police, Fire, Courts, and Technology

Date Due to Council: Six months prior to election day for any ballot measure (Per Resolution 29416, the Executive should submit potential financial ballot measures to the Council at least six months prior to election day.)

22. Impacts of Citywide Information Technology Reductions

Statement of Legislative Intent: The 2003 budgets for Business Technology in the Department of Executive Administration and for Technology Infrastructure in the Department of Information Technology are significantly reduced from 2002. In appropriating these budgets, it is the Council's intent that the Chief Technology Officer (CTO) evaluate the impacts of these reductions. The two main questions for this evaluation are:

- (1) Will the funding reductions in Business Technology and Technology Infrastructure significantly compromise service to City departments that provide direct services, indirectly reducing the efficiency and effectiveness of direct services?
- (2) Will the funding reductions in Business Technology and Technology Infrastructure reduce the maintenance and replacement of information technology assets, creating unfunded liabilities in future years?

In conducting this evaluation, the CTO shall consult with the Information Technology Business Management Council. The evaluation should be based in part on the 6-year funding plan for core elements of the City's information technology systems and infrastructure recommended in 2002 by the IT Business Management Council. This plan should include a schedule for the maintenance and replacement of information technology assets.

The 6-year funding plan and the results of this evaluation should inform the preparation of the 2004 mid-biennium budget. The goal is to ensure that Citywide information technology is funded at a level that supports cost effective direct services to the public and does not create unfunded liabilities in future years.

Responsible Council Committee: Police, Fire, Courts & Technology

Date Due to Council: Six-year funding plan for core information technology systems and infrastructure -March 2003.

Written evaluation of impacts of 2003 funding reductions - May 2003

23. Overtime Review

Statement of Legislative Intent: The Council directs the Department of Finance and the Seattle Fire Department to work with Council Central Staff to review SFD's overtime usage. The review shall include the following:

- Review SFD's policies for the use of overtime and the management controls and reports that are currently in place
- Identify areas where use of overtime is discretionary
- Evaluate SFD's current tracking system for overtime and determine if it is sufficient
- Review overtime practices and policies of other west coast cities
- Specifically review overtime resulting from disabilities
- Specifically review overtime resulting from "other" category and whether any changes in policies and practices could result in a reduction in overtime
- Determine how much overtime is used to backfill for training and special assignments
- Determine whether there are more efficient deployment strategies for accomplishing the same work. Identify the work performed on special assignment and determine the priority for it.

Responsible Council Committee: A written report and any supporting materials are due to the Police, Fire, Courts, and Technology Committee.

Date Due to Council: End of 2nd quarter 2003

24. Reducing False Alarms

Statement of Legislative Intent: The Council directs the Police Department to develop policy recommendations and corresponding proposed legislation to address the significant resource drain caused by responding to false alarms. A written report will be submitted to the assigned Committee Chair and will include thorough background information on various nationally recognized model programs and justification for the Department's overall recommendations.

Responsible Council Committee: Police, Fire, Courts, and Technology Committee

Date Due to Council: February 3, 2003

25. Study of Liaison Services to Minority Ethnic Communities under Seattle Police Department's New Operational Model/Creation of Multicultural Liaison Coordinator Position

Statement of Legislative Intent: The Seattle City Council directs the Seattle Police Department, in cooperation with the Seattle Personnel Department, to prepare a report analyzing the Department's ability to communicate effectively with members of the City's ethnic minority communities under the Police Department's "community-based policing" model which emphasizes the use of sworn generalists over sworn and non-sworn specialists. The report should also evaluate the oversight of liaison services within the Police Department and offer recommendations on whether and how creation of a "Multicultural Police Liaison Coordinator" position to oversee the Department's liaison work with ethnic minority communities might be achieved under the aforementioned operational model.

The report should provide an analysis of the duties performed historically by the Department's community liaisons, including those Community Service Officers, Crime Victims Advocates, Crime Prevention Coordinators and other members of the Police Department, both sworn and non-sworn, who have been tasked with performing outreach and liaison functions within minority communities. The report should analyze the skills utilized and services provided by these officers, and outline the extent to which these services will continue under the Police Department's current, decentralized operational model. Specifically, the report should identify how the department will address language and cultural barriers in those communities where immigrants and refugees with little or no knowledge of the English language and the American justice and law enforcement systems reside.

The report should identify to what extent, if any, oversight of liaison services between the Police Department and the City's minority communities are currently being performed by the Police Department and reported directly to the Chief of Police. If such oversight is not being performed, the report should examine the feasibility of creating a position dedicated solely to ensuring liaison services between the Police Department and the City's minority communities are provided in a consistent and effective manner.

Finally, the report should offer a timeline and initial recommendations on the manner and feasibility of addressing minority community liaison issues identified through analysis of the Department's current operational model.

Responsible Council Committee: Police, Fire, Courts, and Technology Committee

Date Due to Council: End of 1st Quarter 2003

26. Transport Fees for Emergency Medical Services

Statement of Legislative Intent: The Seattle City Council directs the Department of Finance, in cooperation with the Seattle Fire Department, to prepare a preliminary report on the possibility of charging transport fees for Advanced Life Support medical services. The preliminary report should provide a scope, timeline, and initial recommendations on the feasibility of instituting fees.

Responsible Council Committee: The Executive should provide a written preliminary report back to the Police,

Fire, Courts, and Technology Committee. **Date Due to Council:** End of 1st quarter 2003

TRANSPORTATION COMMITTEE

27. Arterial Paving CIP

Statement of Legislative Intent: It is the intent of the Council in appropriating funds for paving arterials that the funding be used promptly and efficiently. The Council expects all or most funding available in any calendar year to be used for paving in that year, unless there are factors beyond SDOT's control that have prevented this and SDOT informs the Council of these factors at some time before the end of the year. The Council also expects that funding made available in 2003 will, in fact, result in the repaving of the 24 lane-miles identified by the Executive in the SDOT CIP. To this end, the Council requests that SDOT brief the Council no later than September 15, 2003 on:

- 1) Arterial lane-miles paved to year-to-date and the cost.
- 2) A projection of the work that will be completed by the end of 2003 and the projected cost.
- 3) Reason, if any, for expecting to pave less than the full 24 lane-miles in 2003.

The information presented will be one factor that the Council could use in deciding on the 2004 appropriation for arterial paving.

Responsible Council Committee: Transportation **Date Due to Council:** No later than September 15, 2003

28. Expedited Installment of New Parking Meters

Statement of Legislative Intent: Council directs the Seattle Department of Transportation to move forward, on an expedited basis, to install parking meters in the general areas of South Downtown and South Lake Union areas, or other appropriate locations in the City. Sufficient resources will be provided to SDOT such that approximately 1,600 new meters can be installed by October 1, 2003. As necessary, Council intends to adopt revised policies regarding the process for reviewing proposed parking meter installations. Council's goal is to establish policies that acknowledge neighborhood interests, but that also allow for timely implementation of comprehensive parking management strategies that have revenue benefits for the City.

To facilitate the expedited installation of these new parking meters, the Council directs SDOT to present the following to the Transportation Committee by no later than January 31, 2003:

- 1. Preliminary recommendations regarding new areas for meter installation;
- 2. A schedule detailing the key steps required for installation of the 1,600 new meters described above;
- 3. Proposed revisions to current City policies regarding the installation of new parking meters; and
- 4. Draft versions of any legislation required to implement these policies or to establish new parking meter areas.

Further, as SDOT moves forward on developing an 'Action Plan' for implementing specific recommendations from the recently completed *Seattle Parking Management Study*, Council directs SDOT to consider the following as a priority issues: (1) an assessment of the feasibility of extending meter hours; and (2) with other City departments, a review of the sufficiency of existing parking enforcement practices, particularly in light of the new meter installations outlined above.

Responsible Council Committee: Transportation

Date Due to Council: January 31, 2003

29. Managing the Use of Debt for Transportation Project Financing

Statement of Legislative Intent: The Council requests that SDOT in collaboration with the Department of Finance develop, evaluate, and report on options for managing the use of debt for financing transportation projects, with an emphasis on financial performance measures to guide budgetary and financing decisions. The options should be presented to the Council along with the Executive's analysis and recommendations for Council adoption. Among the questions that should be addressed in the report are:

- What limitations should be put on SDOT's use of debt? How much debt is too much under various future circumstances? What are best debt management practices? How do other large municipal transportation departments use and manage debt? How do credit rating agencies evaluate risk associated with transportation-specific debt?
- How should SDOT's debt burden be measured? Should it include a share of debt or debt service for projects only indirectly related to transportation such as City Hall, Key Tower, Summit Redevelopment, etc? Should the debt service burden be expressed as a percent of all SDOT General Fund and CRF revenues or only some of those revenues? Should dedicated discretionary funding (such as the gas tax and vehicle license fee) be included as well? Should we establish ranges of acceptable debt-to-equity ratios?
- What types of projects should be eligible or receive priority for debt financing?
- Should consideration be given to establishing SDOT targets for minimum debt service coverage, such as SPU and City Light have?
- Should the City issue transportation bonds supported by levy lid lifts?

Responsible Council Committee: Transportation **Date Due to Council:** No later than June, 2003.

30. Position Reductions Necessitated by R-51's Defeat and I-776's Passage

Statement of Legislative Intent: The Council requests that the Executive consider what specific position reductions at SDOT are needed to achieve the cost savings necessitated by the passage of I-776 and the defeat of R-51 at the polls, and provide a written recommendation, including draft implementing legislation, to the Council not later than March 31, 2003. Based on SDOT's analysis of the impacts of I-776 and R-51, the Council expects SDOT to recommend a reduction of approximately 15 FTEs. Following consideration of the Executive's recommendation, the Council will abrogate or reduce a total of approximately 15 FTEs from SDOT's position list. In order to achieve needed savings in 2003, beginning January 1, 2003 and continuing until the abrogation or reduction of existing positions pursuant to SDOT's recommendation, SDOT should hold vacant at least 15 existing funded positions.

Responsible Council Committee: Transportation **Date Due to Council:** No later than March 31, 2003

31. Right-of-Way Mobility Initiative

Statement of Legislative Intent: In reducing the amount of funding proposed by the Executive in 2003 and 2004 for Seattle Department of Transportation's (SDOT) proposed Right-of-Way Management Initiative, it is Council's intent that SDOT, with SPU and SCL participation, present a revised proposal to the Transportation and Water and Health Committees in 2003 for consideration. The revised proposal shall include the following:

- Specific, measurable outcomes;
- Results of cost:benefit analyses for the proposed investments;
- Business case and cost:benefit analysis for any Information Technology improvements;
- The scope, schedule and detailed costs of the revised proposal; and
- Proposed funding sources, rationale for the allocation of costs, and a mechanism to recover a reasonable
 portion of the costs of the proposed improvements from SPU, SCL and outside utilities and agencies
 conducting work in Seattle rights-of-way.

Council strongly supports the goals of the proposal including streamlining the street use permitting system and improving coordination of utility cuts, and encourages SDOT to work closely with Council in developing this proposal.

Responsible Council Committee: Transportation Committee and Water and Health Committee

Date Due to Council: August 29, 2003

32. Street Use Fees Cost of Service Study

Statement of Legislative Intent: Seattle Department of Transportation (SDOT) shall study street use permit fees and report back to the Council. The study shall analyze the cost-of-service of issuing street use permit fees, and look at covering more of the costs of the Right-of-Way Initiative through permit fees. The study shall also document the different basis for the fees (i.e., renting the right-of-way, or the cost of issuing the permit), and categorize the fees based on that analysis. SDOT shall include the results of this study in a written report.

Responsible Council Committee: Transportation

Date Due to Council: September 1, 2003

33. Traffic Cameras (CCTV)

Statement of Legislative Intent: The Council requests that SDOT provide a written summary of how information from the City's traffic surveillance cameras is being used by motorists and by the City's Traffic Management Center and with what effect on the efficient flow of traffic on the City's arterials. Information should include analysis of a survey of users of the camera images on the City's website and a summary of how the Traffic Management Center is using the images to ameliorate the impact of traffic problems.

Responsible Council Committee: Transportation **Date Due to Council:** No later than September 15, 2003

34. Use of Any 2003 and 2004 Vehicle License Fee Revenue

Statement of Legislative Intent: If, notwithstanding the passage of I-776 at the polls, the City receives VLF revenues in 2003 and/or 2004, and it is determined that these revenues are secure, the Council intends to appropriate the revenues to SDOT and increase SDOT's expenditure authority as necessary to allow the revenues be used for the projects and programs on attached list. The Council will indicate its determination that any VLF revenues are secure by adopting a resolution concurring in an Executive recommendation that the revenues be appropriated and expended.

Responsible Council Committee: Transportation

Date Due to Council: No specific date.

WATER AND HEALTH COMMITTEE

35. Community Health Centers

Statement of Legislative Intent: In appropriating funds for the Community Health Center Partners program in Public Health and in creating a Finance General reserve for Community Health Centers, it is the Council's intent that the City determine the appropriate strategy for continued provision of direct health care services for the poor in Seattle and the appropriate City role in this strategy. The first task in the review will be to assess the merits of continuing to support two parallel clinic systems. The Department of Finance and the Office of Policy & Management will review and compare the performance of and funding sources for similar services provided by community health centers and the Department of Public Health. The Department of Finance will evaluate options for directly contracting for some community health center services.

Based on the strategic direction that emerges from this assessment, negotiations will be undertaken with the service providers to either (a) increase the likelihood that both systems can be fiscally sound and provide quality service, or (b) provide for a transition to a single service that genuinely meets the needs of the target populations.

The Council will reappropriate the Finance General reserve for Community Health Centers when it has evaluated the alternatives emerging from the review. A small portion of the reserved funds may be applied to the review.

Responsible Council Committee: Water & Health

Date Due to Council: Written review of performance of and funding for services provided by community health centers and the Department of Public Health: March 11, 2003.

Written evaluation of options for directly contracting for community health center services: March 11, 2003.

36. Drainage and Wastewater Fund Financial Targets

Statement of Legislative Intent: In adopting the 2003 Drainage and Wastewater Fund (DWF) budget and drainage and wastewater rates, it is Council's intent that the DWF achieve the following level of financial performance.

Net Income: Positive

Year-end Cash Balance: \$5 million
 Revenue financing of CIP: 5%

In order to achieve these targets on a projected basis, the Executive shall reduce 2003 DWF expenditures during the fiscal year, if needed. Should this become necessary, the Executive shall provide information on the reductions to the Water and Health Committee.

Should 2003 DWF revenues exceed the amount necessary to meet authorized expenditures and the financial performance targets listed above, it is Council's intent that the use of any excess revenue be prioritized as follows:

- 1. Increase the year-end cash balance to reach the existing financial policy guideline of one month's wastewater treatment expense (approximately \$7 million); then
- 2. Increase the revenue financing of the DWF CIP.

Furthermore, it is Council's intent to adopt formal financial policies that set financial performance targets for the Drainage and Wastewater Fund prior to consideration of any 2004 drainage and/or wastewater rate proposals.

Responsible Council Committee: Water and Health Committee

Date Due to Council: SPU shall update Council on the projected year-end cash balance and revenue financing of the DWF CIP as part of their regular quarterly financial reports to the Water and Health Committee.

37. Solid Waste Recycling Rates

Statement of Legislative Intent: In approving the 2003-2004 budget for Seattle Public Utilities (SPU), it is the City Council's intent that SPU work to improve recycling rates. Accordingly, the Council directs SPU to report the following information to the Water and Health Committee by January 31, 2003:

- An assessment of current recycling rates in the residential, commercial and multi-family sectors;
- A review of current programs and how effective each is in encouraging recycling within each sector;
- Programmatic options to improve recycling rates within each sector, including the costs and benefits of each option;
- Assessment of possible mandatory paper recycling for commercial customers; and
- Strategies to implement the programmatic options selected by Council within the 2003 budget appropriation.

Responsible Council Committee: Water and Health Committee

Date Due to Council: SPU should brief the Water and Health Committee (and provide supporting materials) by January 31, 2003

38. Staffing for Side Sewer

Statement of Legislative Intent: In reducing the number of staff and amount of funding proposed by the Executive in 2003 and 2004 for SPU and DCLU to accommodate the transferred side sewer permitting functions, it is Council's intent that SPU and DCLU present a revised proposal for managing side sewer permitting and enforcement functions to the Water and Health Committee in 2003 for consideration. The revised proposal shall include the following:

- A description of the responsibilities and tasks to be managed by each department;
- Rationale for any proposed increases in staffing and/or funding for this function in 2004 and beyond;
- Results of cost:benefit analyses for the proposed investments;
- Proposed funding sources for the expanded program, including the rationale for recovering less than 100% of the program costs through fee revenues; and
- A proposal to increase the relevant side sewer and drainage fees, based on a cost of service analysis, so as to recover a greater percentage of the program costs through fee revenues.

Responsible Council Committee: Water and Health Committee

Date Due to Council: August 29, 2003

FULL COUNCIL

39. Protocols: Executive and City Council Collaboration

Statement of Legislative Intent: Ordinance 120890 established joint City Council-Mayor policy priority areas and described the functions of OPM. These functions include:

- "...assist the Mayor and City Council in the development and analysis of high-level Citywide policy on major issues confronting the City, including, but not limited to, public safety, transportation alternatives and mobility, urban development, urban sustainability and the natural environment, social equity, community health and human needs..."
- "...to facilitate the process of developing City policy between the Mayor and City Council by identifying joint priorities and helping to resolve differences..."
- "...OPM will work closely with the Chairs of Council committees in addressing these areas." Ordinance 120773, which created OPM also, describes functions that include:
- "To develop partnerships that will further Citywide goals, and utilize the many talents and resources of the full community."

The City Council's intention in passing this ordinance was to identify joint policy priorities and to establish a joint working relationship with the Mayor to analyze these high-level citywide issues and to develop joint policies on how to address them. The City Council has concerns that the Council has not been sufficiently and meaningfully involved in OPM's work.

The Council requests that OPM develop additional protocols to better serve the joint interests of the Council and the Mayor. These protocols shall include:

- 1. Demonstration that the OPM work program reflects the joint policy priorities stated in Ordinance 120890.
- 2. Involvement of Councilmembers and/or Council Central Staff in determining the scope and design of the items listed in the "Citywide Policy Priorities Agenda" on page two of Ordinance 120890.
- 3. Inclusion of Council Central Staff on interdepartmental teams and in meetings related to the Citywide Policy Priorities Agenda.
- 4. Demonstrated progress on the Citywide Policy Priorities Agenda.
- 5. Agreement with City Council prior to implementing new policy initiatives that are developed in OPM.
- 6. Briefings to Councilmembers and if appropriate to Council Committees on work in process.
- 7. Disclosure of non-sensitive information as it relates to each item in the Citywide Policy Priorities Agenda to Councilmembers and Central Staff upon request.

In September 2003 City Council will evaluate if OPM has satisfactorily complied with the terms of this SLI and to determine the funding for the 2004 OPM budget.

Responsible Council Committee: Full Council

Date Due to Council: OPM will report back to a Council briefing session quarterly outlining their progress on achieving the above stated items.

NO COMMITTEE

40. Drainage and Wastewater Fund budget reductions

Statement of Legislative Intent: The Seattle City Council is committed to ensuring resources are dedicated sufficient to meet current state and federal environmental regulations, and those environmental requirements contained in the Seattle Municipal Code.

The Council recognizes that the level of effort and Drainage and Wastewater Fund resources currently dedicated to meeting existing state and federal environmental regulations will likely be insufficient to meet anticipated future state and federal regulatory requirements, which are expected to be issued within the next two years.

However, the precise nature and extent of these anticipated regulatory requirements are not well known. Also not known are any timing constraints or implementation schedule requirements that may be included in new regulations. Furthermore, the prevailing fiscal conditions preclude proactively allocating additional and new resources in order to conduct a planned ramping up of programs to meet anticipated new state and federal requirements.

Nevertheless, in reducing the appropriation for SPU's Drainage and Wastewater Fund operating and capital improvement budgets, it is the intent of the Council to secure sufficient additional funding necessary to meet any emerging state and federal environmental regulations as soon as the nature and timing of those requirements become better known.

41. Neighborhood Matching Subfund

Statement of Legislative Intent: Beginning with the second funding round in 2003 for the Neighborhood Matching Subfund (NMF) Large Projects Fund, no NMF funds can be used to acquire property. It is the Council's intent to fund future property acquisitions through fund sources other than the NMF, including the Cumulative Reserve Funds (CRF); voter-approved measures, such as the 2002 Parks Levy; and by reserving revenues from surplus property sales for property acquisitions pursuant to Ordinance 120830, unless the Council specifically directs otherwise.

42. SPU Executive Loan to SDOT for Capital Projects Coordination

Statement of Legislative Intent: As part of SDOT's proposed Rights-of-Way Management Initiative, SDOT and SPU proposed the addition of 2 FTE Strategic Advisors 2 to be funded by SPU. One 1.0 FTE would go to SDOT's Policy, Planning and Major Projects Division and 1.0 FTE to SPU for the purpose of coordinating capital projects occurring in the street right-of-way and enhancing collaboration between the departments on natural drainage projects and other drainage matters.

The Council abrogated the proposed new 1.0 FTE in SDOT's Policy, Planning and Major Projects division (and cut \$200,000 of SPU funding), but approved the proposed addition of 1.0 FTE Strategic Advisor 2 in SPU. In doing so, the Council intends that the 1.0 FTE Strategic Advisor 2 added in SPU be loaned to SDOT in 2003 and 2004 as a loaned executive to coordinate capital projects occurring in the street right-of-way and enhance collaboration between the departments on Natural Drainage projects and other drainage matters.



Abrogate: A request to eliminate a position. Once a position is abrogated, it cannot be administratively reinstated. If the body of work returns, a department must request new position authority from the City Council.

Allocation: The expenditure amount planned for a particular project or service that requires additional legislative action or "appropriation" before expenditures are authorized.

Appropriation: A legal authorization granted by the City's legislative authority (the City Council) to make expenditures and incur obligations for specific purposes.

Biennial Budget: A budget that covers a two-year period.

Budget - Adopted and Proposed: The Mayor submits to the City Council a recommended expenditure and revenue level for all City operations for the coming fiscal year as the Proposed Budget. When the City Council agrees upon the revenue and expenditure levels, the Proposed Budget becomes the Adopted Budget, funds are appropriated, and legal expenditure limits are established.

Budget - Endorsed: The City of Seattle implements biennial budgeting through the sequential adoption of two one-year budgets. When adopting the budget for the first year of the biennium, the Council endorses a budget for the second year. This Endorsed Budget is the basis for a Proposed Budget for the second year of the biennium, and is reviewed and adopted in the fall of the first year of the biennium.

Budget Control Level: The level at which expenditure levels are controlled to meet State Budget Law provisions, generally at the Line of Business level.

CAFR or Comprehensive Annual Financial Report of the City: The City's annual financial statement prepared by the Department of Executive Administration.

Capital Improvement Program (CIP): Annual appropriations from specific funding sources are shown in the City's budget for certain capital purposes such as street improvements, building construction, and some kinds of facility maintenance. These appropriations are supported by a six-year allocation plan that details all projects, fund sources, and expenditure amounts, including many multi-year projects that require funding beyond the one-year period of the annual budget. The allocation plan covers a six-year period and is available as a separate document.

Chart of Accounts: A listing of expenditure, revenue, and other accounts that describes and categorizes financial transactions.

Community Development Block Grant (CDBG): A U.S. Department of Housing and Urban Development grant that Seattle and other local governments receive annually to support economic development projects, low-income housing, and services in low-income neighborhoods.

Cumulative Reserve Subfund (CRF): A significant source of ongoing local funding to support capital projects in general government departments. The CRF consists of two accounts: the Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has four subaccounts: REET I, REET II, Unrestricted, and South Lake Union Property Proceeds. The Real Estate Excise Tax (REET) is levied on all sales of real estate with the first .25% of the locally imposed tax going to REET I and the second .25% for REET II.

Debt Service: Annual principal and interest payments that the local government owes on money that it has borrowed.

Education & Development Services Levy (Families & Education Levy): In September 1997, a property tax levy was approved which allows the City to collect revenues from 1998 to 2004. Funds are allocated to several City departments to support school- and community-based programs for children and families.

Errata: Adjustments, corrections, and new information sent by departments through the Department of Finance Office to the City Council during the Council's budget review as an adjunct to the Mayor's Proposed Budget.

Glossary

The purpose is to adjust the Proposed Budget to reflect information not available upon submittal and to correct inadvertent errors.

Full Time Equivalent (FTE): A term that expresses the amount of time a position has been budgeted for in relation to the amount of time a regular, full-time employee normally works in a year. Most full-time employees (1.00 FTE) are paid for 2,088 hours in a year (or 2,096 in a leap year). A position that has been budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund: An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance: The difference between the assets and liabilities of a particular fund. This incorporates the difference between the revenues and expenditures each year.

General Fund: A central fund into which most of the City's general tax revenues and discretionary resources are pooled, and which is allocated to support many of the operations of City government. Beginning with the 1997 Adopted Budget, the General Fund was restructured to encompass a number of subfunds, including the General Fund Subfund (comparable to the "General Fund" in prior years) and 13 other subfunds designated for a variety of specific purposes. These subfunds are listed and explained in more detail in the section entitled "General Fund Subfunds."

Grant-Funded Position: A position funded fifty percent (50%) or more by a categorical grant to carry out a specific project or goal and all positions funded by public employment programs. Seattle Municipal Code 4.04.030 specifies that "categorical grant" does not include Community Development Block Grant funds, nor any funds provided under a statutory entitlement or distribution on the basis of a fixed formula including but not limited to relative population.

Line of Business: A group of programs within a department, aligned by common purpose. In the Managing for Results (MFR) Business Planning framework, Lines of Business are the level at which key department results and measures are displayed.

Neighborhood Matching Fund (NMF): A fund that supports partnerships between the City and neighborhood associations to produce neighborhood-initiated planning, organizing, and improvement projects. The City provides a cash match to the community's contribution of volunteer labor, materials, professional services, or cash. The NMF is administered by the Department of Neighborhoods.

Operating Budget: That portion of a budget that deals with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

Pocket/Position Number: A term that refers to the title and unique position identification number assigned to each position authorized by the City Council through the budget or other ordinances. A position may have a common title name, but each position has its own unique identification number assigned by the Records Information Management Unit of the Personnel Department at the time position authority is approved by the City Council. Except for temporaries/intermittents, only one person at a time can fill a position pocket. The only other exception is in the case of a job-share, where two people work part-time in one full-time position.

Program: A group of services within a department, aligned by common purpose. In the MFR Business Planning framework, Programs are the level at which detailed purpose statements and performance measures are developed.

Reclassification: A request to change the job title, classification, and salary for an existing position. Reclassifications are subject to review and approval by the Classification/Compensation Unit of the Personnel Department and are approved by City Council action either in the annual budget process or through separate legislation submitted during the year.



Reorganization: Reorganization refers to changes in the budget and reporting structure within departments.

Scannell Agreement: Refers to a 1989 King County Superior Court order approving a settlement agreement for a class action suit (John R. Scannell, et al, v. The City of Seattle) that related to premium pay in lieu of fringe benefits, overtime hours, review of the City's utilization of temporary employees working in the same title in the same department beyond 916 regular hours in a calendar year, and other provisions of employment applicable to temporary/intermittent, interns, and work study positions.

SUMMIT: The City's central accounting system managed by the Department of Executive Administration.

Sunset Position: A position that is funded for only a specified length of time by the budget or enabling ordinance.

TES: Temporary Employment Service placements made through the Special Employment Program of the Personnel Department. TES workers are most commonly used to fill unanticipated, short-term staffing needs, such as vacation coverage, positions that are vacant until a permanent hire is made, and special projects. TES placements are not shown separately in the budget document because departments may utilize permanent position pockets already authorized in the budget to fill these types of short-term needs. TES workers are not eligible for City-paid benefits (e.g., medical and dental benefits, holiday pay, vacation, and sick leave). TES workers are paid a salary premium in lieu of benefits that ranges from 5% to 25% of their hourly rate, depending upon the number of hours worked as TES.

Type of Position: There are two types of positions authorized through the position lists that are adopted at the same time as the budget. They are identified by one of the following characters: **F** for Full Time or **P** for Part Time. Temporary/Intermittent positions are not included in the position lists, but information about these types of positions is included here in the interests of clarity.

- **Permanent Full Time** is defined as a position budgeted for 2,088 compensated hours per year, 40 hours per week, 80 hours per pay period, and is also known as one full time equivalent (FTE).
- <u>Permanent Part Time</u> is defined as a position that has been designated as part-time, and that requires an average of 20 hours or more, but less than 40 hours of work per week during the year. This equates to an FTE value of at least 0.50 and no more than 0.99.
- <u>Temporary/Intermittent</u> is defined as a temporary, emergency, or short-term position. The term includes persons employed in seasonal or intermittent positions, and those employed less than an average of 20 hours per week during a year. Temporary/intermittents can have an FTE value of .01 to 1.00. Temporary/intermittents carry no benefits except those that may be provided by separate authority (e.g., withholding tax, Social Security, etc.). These employees are paid a salary premium in lieu of benefits, ranging from 5% to 25% of their salary rate, depending upon the number of hours worked.



STATISTICAL DATA from SEATTLE'S 2000 COMPREHENSIVE ANNUAL FINANCIAL REPORT

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December 31, 2000 - Unless Otherwise Indicated

		FIRE PROTECTION	
CITY GOVERNMENT		Personnel	
Date of incorporation	December 2, 1869	Uniformed	1,047
Present charter adopted	March 12, 1946	Other	64
Form: Mayor-Council (Nonpartisan)		Boats	2
• • • • • • • • • • • • • • • • • • • •		Fire fighting apparatus	177
		Stations	33
GEOGRAPHICAL DATA		Fire loss - property	
Location:		Total City fire loss	\$22,590,756
Between Puget Sound and Lake Washington		Per capita	\$41.77
125 nautical miles from Pacific Ocean		Training tower	1
110 miles south of Canadian border		Alarm center	1
Altitude:		Utility shop	1
Sea level to 521 feet		I IDD A DV (Manisinal)	
Average elevation 10 feet	02.1	LIBRARY (Municipal)	
Land Area (Square Miles)	83.1	Personnel	200
Climate		Full-time	300
Temperature	52.3	Part-time Central and branch libraries	155 23
30-year average, mean annual January 2000 average high	45.2	Mobile units	4
January 2000 average lingin January 2000 average low	35.3		
July 2000 average high	73.5	Books, audio and video materials, newspa	. ,
July 2000 average low	55.0	magazines – circulated	4,993,099
Rainfall	33.0	Collection, print and non-print	2,017,267
30-year average, in inches	37.09	Library cards in force	451,616
2000, in inches	29.42		
,			
ELECTIONS (M. J. A)		PARKS AND RECREATION	
ELECTIONS (November 2)		Personnel	
Registered voters	378,881	Full-time - permanent	774
Percentage voted last general election	75.02	Part-time - permanent	156
Total voted	284,247	Temporary (full-time equivalents)	1,060
		Major parks	13
CITY EMPLOYEES		Greenscapes acres acquired since 1989	600
General Government Administration		Total acreage	6,006
(includes Judicial and Legal)	2,586	Children's play areas	130
Public Safety	2,274	Neighborhood playgrounds	38
Transportation	539	Community playfields	33
Social Services	266	Community recreation centers	24
Environment and Housing	1,010	Visual and performing arts centers b	6
Utilities	2,892	Theaters b	2
Other Activities	915	Community indoor swimming pools	8
Total Employees	10,482	Outdoor heated pool (one saltwater)	2
		Boulevards	18
		Golf courses (includes one pitch and putt)	
PENSION BENEFICIARIES		Squares, plazas, triangles	62
Employees' Retirement	4,716	Viewpoints	8
Firemen's Pension	1,061	Bathing beaches (lifeguarded)	9
Police Pension	867	Park use permits issued	579 \$252,526
		Facility use permits issued ^c	N/A \$281,943
MITAL OF A TICTLOS		Picnic permits issued	2,800 \$116,000
VITAL STATISTICS		Ball field usage (scheduled hours)	114,344 \$444,009
Rates per thousand of residents	12.0	Zoological specimens on exhibit	1,033 plus 32 insect colonies and
Births (1999)	13.8		3,000 invertebrates
Deaths (1999)	7.6	Aquarium specimens on exhibit	97,757

b Activities under contract with private nonprofit organizations. Includes permits with fee waivers.

STATISTICAL DATA

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December 31, 2000 - Unless Otherwise Indicated

BUILDING PER	RMITS		MUNICIPAL DRAINAGE & WAS	TEWATER UTILITY
	Issued Permit	Number of Permits	Established	April 1, 1956
Year	Value	Issued	Combined sewers, life-to-date, in miles	583
1991	696,619,765	5,501	Sanitary sewers, life-to-date, in miles	905
1992	745,954,653	5,391	Storm drains, life-to-date, in miles	457
1993	553,065,300	5,309	Pumping stations	74
1994	621,237,548	5,019	Operating Revenue by Year	
1995	561,011,739	5,329	Year	Operating Revenue
1996	664,259,301	5,409	1991	78,480,459
1997	986,806,176	5,923	1992	79,344,981
1998	1,148,841,294	6,756	1993	86,123,885
1999	1,658,458,962	6,770	1994	102,044,080
2000	1,588,652,438	6,618	1995	114,457,794
	,,	-,	1996	121,151,483
			1997	119,363,778
MUNICIPAL E	LECTRIC PLANT		1998	120,706,449
Personnel		1,647	1999	125,697,879
Customers		349,559	2000	130,816,605
Plant capacity (KW)		1,888,700	2000	150,610,005
Maximum system loa	d (KW)	1,769,440	MUNICIPAL SOLID WASTE UTI	LITY
•	1,000 KW) (firm load)	10,170,218	Transfer stations	2
Operating Revenue a		10,170,210	Residential garbage customers	155,330
Year	Operating Revenue	Meters		105,989
1991	283,415,410	342,268	Dumpsters On anothing Reviews by Year CAER Rapid	103,989
1992	295,083,678	344,368	Operating Revenue by Year, CAFR Basis	Operating Revenue ^a
1993		346,834	Year	
	322,879,166		1991	53.502,483
1994	335,113,006	347,114	1992	60,558,429
1995	332,184,980	348,296	1993	66,183,788
1996	359,732,444	350,088	1994	69,846,474
1997	366,138,163	351,624	1995	75,221,212
1998	363,913,130	354,721	1996	77,349,623
1999	372,750,765	361,371	1997	80,413,680
2000	396,065,874	365,075	1998	81,451,385
			1999	81,093,039
MINICIDAL WA	TER PLANT & GROUN	D WATED	2000	82,257,112
			a Separately issued financial statements of the	Utility considers Operating
	olt Rivers and Highline Well		Transfers In as operating revenues. CAFR s	
Population served	4 1	1,288,165	Transfers in as operating revenues. Of the s	tatements do not.
Reservoirs, standpipe	s, tanks	32	POLICE PROTECTION	
Fire hydrants		18,258	Personnel	
Water mains			Sworn	1,264
Supply, in miles		163 Miles	Student Officers	44
Distribution, in m		1,659 Miles	Civilian	604
Billed water consump	tion, in gallons		Stations (4 precincts)	4
Daily average		135,037,807	Detached units	13
Water storage, in gall		506,570,000	Vehicles	13
Operating Revenue a	•		Patrol cars	252
Year	Operating Revenue	Meters		
1991	48,133,096	172,730	Motorcycles	38
1992	47,166,315	173,230	Scooters	63
1993	50,840,807	173,617	Trucks, vans, minibuses	62
1994	62,605,515	174,193	Automobiles	172
1995	65,400,593	174,672	Patrol boats	7
1996	68,940,665	174,987	Bicycles	117
1997	71,956,360	175,698	Horses	10
1998	82,847,279	176,006	Intake filings and citations	40.00
1999	86,233,953	177,122	Non-traffic criminal filings	12,976
2000	105,358,307	177,778	Non-traffic infraction filings	16,825
			Traffic	94,129
			Parking	436,764
			Jail	County facilities



STATISTICAL DATA

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December 31, 2000 - Unless Otherwise Indicated

POPULATION

	City of	Seattle
Year	Seattle	Metropolitan Area ab
1910	237,194	N/A
1920	315,685	N/A
1930	365,583	N/A
1940	368,302	N/A
1950	467,591	844,572
1960	557,087	1,107,203
1970	530,831	1,424,611
1980	493,846	1,607,618
1990	516,259	1,972,947
2000	563,374	2,279,100
King County		1,737,034
Percentage in Seattle		32%

a Source: US Census, Washington State Office of Financial Management.

PROPERTY TAXES

Assessed valuation (January 2000)	\$57,538,026,361
Tax levy (City)	\$211,824,524

EXAMPLE - PROPERTY TAX ASSESSMENTS

Real value of property		\$232,800
Assessed value at		\$232,800
	Dollars per	
Property tax levied by:	Thousand	Tax Due
City of Seattle	\$3.72270	\$866.64
Emergency medical services	.27299	63.55
State of Washington	3.30278	768.89
School District No. 1	2.96448	690.13
King County	1.68951	393.32
Port of Seattle	.21585	50.25
Totals	\$12.16831	\$2,832.78

PUBLIC EDUCATION (2000-01 School Year)

1 0 B B 1 0 B B 0 0 1 1 1 1 0 1 1 (2000 0 1 5 0 1 1 0 0 1 1 0 0	·- <i>,</i>
Enrollment (October 1)	46,926
Teachers and other certified employees (October 1)	3,320
School programs	
Regular elementary programs	62
Regular middle school programs	10
Regular high school programs	10
Other school programs	27
Total number of school programs	109

STREETS, SIDEWALKS, AND BRIDGES

Arterial Streets	1,524 Miles
Non-arterial Streets - paved	2,693 Miles
Non-arterial Streets - unpaved	13 Miles
Sidewalks	1,949 Miles
Stairways	463
Length of stairways	34,766 Feet
Number of stairway treads	23,451
Street Trees	
City maintained	31,000
Maintained by property owners	90,000
Total platted streets	1,658 Miles
Traffic signals	975
Parking meters	
Downtown	6,720
Outlying	2,003
Bridges (bascule)	
City-owned	4
City-operated	5
Bridges (fixed)	
City maintenance	87
Partial City maintenance	57
Retaining walls/seawalls	598

c Includes Belltown, Central Business District, First Hill, International District, Pioneer Square, and the Waterfront.

PORT OF SEATTLE

Bonded indebtedness

General obligation bonds	\$133,915,000
Utility revenue bonds	\$1,435,617,721
Commercial Paper	\$70,415,000

Waterfront (mileage)

water ir out (inneage)	
Salt water	11.7
Fresh water	2.9

Value of land facilities

Waterfront	\$1,485,681,729
Sea-Tac International Airport	\$1,769,469,412

Marine Container Facilities/Capacities

5 container terminals with 16 berths covering 430 acres 1.49 million TEU's (20-foot equivalent unit containers)

Sea-Tac International Airport

Scheduled airlines	35
Charter airlines	6
Airtaxis	5
Loading bridges	62

Based on population in King and Snohomish Counties.

¹ grain facility, 2 general cargo facilities, 2 warehouse and distribution buildings comprising 1.5 million square feet of warehouse space